

REPUBLIC OF RWANDA



MINISTRY OF FINANCE AND ECONOMIC PLANNING

# DONOR PERFORMANCE ASSESSMENT FRAMEWORK (DPAF)

---

FY 2015/16

Kigali, Rwanda



**TABLE OF CONTENTS**

**INTRODUCTION ..... 2**  
Background ..... 2  
Key assessment highlights ..... 2  
Strategic orientation ..... 2

**AGGREGATE DPAF RESULTS IN FY 2015/16 ..... 3**

**INDIVIDUAL DONOR DPAF RESULTS IN FY 2015/16 ..... 5**  
AFRICAN DEVELOPMENT BANK ..... 5  
BELGIUM ..... 6  
EUROPEAN UNION DELEGATION ..... 7  
GERMANY ..... 8  
GLOBAL FUND ..... 9  
JAPAN ..... 10  
NETHERLANDS ..... 11  
SOUTH KOREA ..... 12  
SWEDEN ..... 13  
SWITZERLAND ..... 14  
UNITED KINGDOM ..... 15  
UNITED NATIONS ..... 16  
UNITED STATES OF AMERICA ..... 17  
WORLD BANK ..... 18

**Revised DPAF List of Indicators ..... 19**

# INTRODUCTION

## Background

The Donor Performance Assessment Framework (DPAF) for FY 2015/16 assesses the performance of Development Partners (DPs) against 14 indicators that measure their progress in the provision of quality and volume of development assistance to Rwanda. These indicators are drawn from international agreements that aim to strengthen development cooperation between recipient countries and their DPs. This year's DPAF is the seventh since its launch in FY 2009/10.

As is customary, the DPAF exercise for FY 2015/16 was conducted on the basis of DP self-reporting at project level through the Development Assistance Database (DAD - <https://dad.minecofin.gov.rw>), and complementary records from relevant Government institutions. After the initial round of data entry by DPs, a verification process was undertaken by the Government. A preliminary draft of the DPAF FY 2015/16 was shared with each DP, followed by bilateral consultations and discussions to finalize the individual DPAF results. The final draft of the DPAF report was then shared with the DPCG Heads of Cooperation/Agency for their review/inputs before finalisation.

## Key assessment highlights

The aggregate performance of DPs during FY 2015-16 shows minimal change from the results attained last fiscal year. There was a worsening of predictability of DP financing, whereas the use of country systems saw an average increase in performance with only indicator B5 showing a decline. DPs' performance of only one indicator [out of fourteen] met the targets as set - three-year predictability for Sector Budget Support (G1). The aggregate performance for the remaining thirteen indicators fell short of the targets, which are aimed at ensuring delivery of quality of aid.

The lack of improved performance in general confirms the need to double efforts to improve the quality with which aid is delivered. The existence of a monitoring framework such as the DPAF does not automatically translate to improvements in performance from year to year. Instead, it is a great platform, which should inform policy and technical dialogue between the Government of Rwanda (GoR) and DPs on ways to improve aid delivery, and development cooperation in general.

## Strategic orientation

The global dialogue on Effective Development Cooperation is continuously evolving and we are constantly reminded of the need to be adaptable in the way we do our business and strengthen the partnerships. At the 2016 Development Partners Retreat (DPR) it was agreed that during the FY 2015/16 DPAF exercise, a review of current indicators would take place with a view to propose a set of more current and relevant indicators that reflect the changing context of development finance. We have discussed the new proposal and we are pleased to share them as part of this report. We believe that they will provide an improved approach to assessing the effectiveness of development finance, and therefore provide better information upon which we can advance our dialogue to better deliver on Rwanda's development goals. This set of indicators will be the new basis for undertaking the DPAF assessments starting next fiscal year [2017/18].

We are hopeful that with this revised set of indicators our dialogue will be more enriched, as it will be reflective of the current context in which we are operating. Renewed efforts to ensure that our cooperation bears fruit will be necessary, going forward. I welcome your continued support in this endeavour.

**Caleb RWAMUGANZA**  
Permanent Secretary and Secretary to the Treasury



## AGGREGATE DPAF RESULTS IN FY 2015/16

Final results from the FY15/16 round of monitoring generated on 26-Jan-17.

This table offers a like-for-like comparison (actuals and targets are calculated only for those 14 donors who completed their support to Rwanda in the DAD).

Results Area	Indicator	FY12/13 Actual	2013/2014 Target	FY13/14 Actual	2014/2015 Target	FY14/15 Actual	2015/2016 Target	FY15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020	Volume of ODA on-budget (RWF)	418,671,997,607		437,755,263,462		436,311,108,888		575,761,764,128	
	A1 % ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	72%	85%	64%	85%	72%	85%	65%	
	A2 % ODA for GoR sector delivered by GoR agencies	77%	85%	75%	85%	68%	85%	71%	
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1 % ODA disbursed using GoR budget execution procedures (PD indic 5a)	60%	59%	63%	59%	49%	59%	58%	
	B2 % ODA disbursed using GoR auditing procedures (PD indic 5a)	68%	59%	59%	59%	54%	59%	58%	
	B3 % ODA disbursed using GoR financial reporting systems (PD indic 5a)	69%	67%	54%	67%	54%	67%	58%	
	B4 % ODA disbursed using GoR procurement systems (PD indic 5b)	70%	69%	69%	69%	60%	69%	63%	
	B5 % of ODA disbursed that are recorded in the GoR systems	TBD	90%	54%	90%	64%	90%	62%	
C. Facilitating longer-term planning and implementation through predictable development financing	C1 % of ODA covered by indicative forward spending plans provided at the country level (Monitored biannually by the GPEDC)	TBD		77%		TBD		N/A	
	C2 Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	60%	100%	43%	100%	79%	100%	73%	
	C3 % ODA delivered in the year for which it was scheduled (PD indic 7)	87%	90%	90%	90%	96%	90%	84%	
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1 Number of missions without GoR authorisation held during Silent Period	2	0	0	0	0	0	N/A	
	D2 % of total missions that are joint (PD indic 10a)	54%	55%	55%	55%	No missions Reported	55%	N/A	
	D3 % of donor analytic work that is coordinated (PD indic 10b)	100%	87%	45%	87%	No analytical work reported	87%	N/A	
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1 Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL.	3.8	3	3.8	3	3.8	3	4.4	
	E5 Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, GBS and SBS represents (Individual DP Level)	75%	75%	76%	75%	87%	75%	72%	
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1 Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question?	100%	100%	71%	100%	100%	100%	100%	
	G2 BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	100%	100%	N/A	100%	N/A	100%	N/A	
	G3 % of BS disbursed within the first quarter of the GoR fiscal year.	17%	50%	37%	50%	13%	50%	22%	
	G4 % of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	66%	100%	61%	100%	85%	100%	51%	
	G5 Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	100%	100%	N/A	100%	N/A	100%	N/A	
	G6 Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	29%	N/A	N/A	N/A	N/A	N/A	N/A	
	G7 % of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	

Only one indicator [of qualitative nature] out of a total of fourteen indicators [qualitative and quantitative] was met by DPs in the FY2015/16 DPAF assessment. The targets for the remaining thirteen indicators were not achieved. However, there was a general improvement from FY 2014/15 performance, for many of the indicators. This presents an encouraging trend that both the GoR and DPs should build on to ensure that the quality of Rwanda's development cooperation continues to improve.

The indicators assessing the use of country systems showed improvements, in comparison to FY2014/15 results. However, they all fell short of their targets as set. The greatest improvement came from indicator B1 [% of ODA disbursed using GoR budget execution procedures] with an 9% increase. The worst performance came from indicator B5 [% of ODA disbursed that are recorded in the GoR systems] with a 2% decrease.

Indicator B1 [use of national budget execution procedures] and B2 [GoR audit procedures] both fell short of meeting their respective targets of 59% by 1%. Whereas indicator B3 [use of financial reporting systems] stood at 58% from 54% last year. Use of GoR procurement procedures [B4] increased from 60% last year to 63% in FY 2015/16 but still fell short of its target of 69%. Indicator B5 [% of ODA disbursed that are recorded in the GoR systems] went down from 64% to 62%, increasing the gap to meet its target of 90%. The levels of DPs using country systems will remain low with the persistent use of project finance, as opposed to budget support. The reduction in budget support over the last three years has impacted on the aggregate performance of DPs in this section.

While aid recorded in the revised budget increased by about 32% from last year, there was a reduction in DP disbursements that were recorded therein – from 72% last year to 65%.

Long-term predictability of DP financing saw mixed results. Information on non-binding indication of future aid (3 year rolling basis) was availed to GoR (indicator C2). Whereas, indicator C3 [% ODA delivered in the year for which it was planned] fell from 96% to 84% and consequently below its target of 90%.

Indicator E1 shows that there were 4.4 sectors of intervention per DP as per the Division of Labour (DoL). This is now the highest score since the first assessment of DoL in FY 2011/12. As for indicator E5 that looks at the proportion of DP funding to the DoL sectors, there was a decrease of 15% from last year.

Concerning the budget support DPs, they continue to meet their requirements to provide 3-year projections through the MTEF process. However, they continue to perform below their targets of 50% for indicator G3 [% disbursements within the first quarter for which it was scheduled], and 100% for indicator G4 [% disbursements within the first half for which it was scheduled]. For both indicators they attained 22% and 51%, respectively.

#### **Rwanda Donor Performance Assessment Framework (DPAF)**

Results by Donor for FY 2015/16

The tables were prepared using the data entered in the Development Assistance Database (DAD) as of 24<sup>th</sup> January 2017 and the Revised Budget for FY 2015/16

***These reports were generated automatically on 15<sup>th</sup> February 2017 and should be considered draft.***



[www.devpartners.gov.rw](http://www.devpartners.gov.rw)  
[www.minecofin.gov.rw](http://www.minecofin.gov.rw)

# INDIVIDUAL DONOR DPAF RESULTS IN FY 2015/16

## AFRICAN DEVELOPMENT BANK

Donor code: **XAD**

**INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - AFDB**  
Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		49,864,951,549		72,818,094,384		68,810,687,260		43,234,522,921	
A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	68%	85%	80%	85%	131%	85%	58%	Target Not Met
A2	% ODA for GoR sector delivered by GoR agencies	90%	85%	78%	85%	92%	85%	87%	Target Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs									
B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	100%	59%	100%	59%	94%	59%	93%	Target Met
B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	100%	59%	100%	59%	94%	59%	93%	Target Met
B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	100%	67%	100%	67%	94%	67%	93%	Target Met
B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	100%	69%	100%	69%	94%	69%	83%	Target Met
B5	% of ODA disbursed that are recorded in the GoR systems		90%	62%	90%	80%	90%	88%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing									
C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		100%				N/A	Not applicable
C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	100%	98%	99%	98%	88%	98%	92%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.									
D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Not applicable
D2	% of total missions that are joint (PD indic 10a)	N/A - No missions	55%	No missions Reported	55%	No missions Reported	55%	N/A	Not applicable
D3	% of donor analytic work that is coordinated (PD indic 10b)	100%	87%	100%	87%	No analytical work reported	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage									
E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL	5	3	5	3	5	3	6	Target Not Met
E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors (Individual DP Level)	83%	75%	87%	75%	90%	75%	60%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.									
G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
G3	% of BS disbursed within the first quarter of the GoR fiscal year.	26%	50%	0%	50%	0%	50%	0%	Target Not Met
G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	100%	100%	0%	100%	100%	100%	0%	Target Not Met
G5	Donor adheres fully to common conditionality SBS MoUs ? (Y/N)	Yes		N/A		N/A	N/A	N/A	Not applicable
G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	No	N/A	N/A	N/A	N/A	N/A	N/A	Target Not Met
G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data completed by AFDB.

- The AfDB's total ODA disbursements increased from USD 78.5 million in FY 2014/15 to USD 99.5 million in FY 2015/16, representing an increase by 26.9%. Volume of aid on budget was recorded as RWF 43,234,522,921, indicating a 37.2% decrease from FY 2014/15. With regards to indicator A2, the Bank's performance exceeded the target by 2 percentage points with a score of 87%. However, it was a decrease from FY 2014/15.
- The Bank has continued to perform well in its use of country systems, with indicators B1-B4 all scoring higher than their respective targets. However, they all scored lower than their previous year scores. Indicator B5 [% ODA disbursed that is recorded in the GoR systems] fell short of its target with a score of 88% but performed better than last year when it attained 80%.
- In-year predictability [C3] still fell short of the target with a score of 92%, but was an improvement of 4% from FY 2014/15.
- DoL compliance [E1 and E5] worsened in FY 2015/16 with AfDB reporting disbursements in one additional sector of intervention from the 5 recorded in FY 2014/15.
- Short-term predictability as an SBS DP did not improve in terms of adherence to disbursement schedules [G3 and G4], albeit GoR was duly informed of the schedules.

# BELGIUM

Donor code: **BEL**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - BELGIUM Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		9,837,291,092		17,503,624,018		13,673,819,048		17,549,399,504	Target Met
	A1	53%	85%	60%	85%	80%	85%	74%	Target Not Met
	A2	6%	85%	49%	85%	44%	85%	54%	Not applicable
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	6%	59%	49%	59%	44%	59%	54%	Target Met
	B2	0%	59%	49%	59%	44%	59%	54%	Target Met
	B3	0%	67%	49%	67%	44%	67%	54%	Target Met
	B4	93%	69%	100%	69%	97%	69%	93%	Target Met
	B5		90%	32%	90%	85%	90%	72%	Target Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	TBD		No		Not monitored		N/A	Target Met
	C2	Yes	Yes	No	Yes	Yes	Yes	Yes	Target Met
	C3	122%	98%	106%	98%	98%	98%	74%	Target Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	0	0	0	0	0	0	N/A	Target Met
	D2	N/A - No missions	55%	No missions Reported	55%	No missions Reported	55%	N/A	Target Met
	D3	100%	87%	No analytic work Reported	3	No analytic work Reported	87%	N/A	Target Met
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	6	3	6	3	4	3	5	Target Met
	E5	63%	75%	75%	75%	86%	75%	77%	Target Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Yes	Yes	No	Yes	Yes	Yes	Yes	Target Met
	G2	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Target Met
	G3	0%	50%	0%	50%	0%	50%	0%	Target Met
	G4	0%	100%	100%	100%	100%	100%	97%	Target Met
	G5	Yes		N/A		N/A		N/A	Target Met
	G6	Yes	N/A	N/A	N/A	N/A	N/A	N/A	Target Met
	G7		N/A	N/A	N/A	N/A	N/A	N/A	Target Met

The final results above are based on MINECOPIN data and the DAD data completed by BELGIUM.

- Belgium's total ODA disbursements recorded in the DAD were equivalent of USD 31.7 million – an increase from USD 25.5 million in FY 2014/15. Volume of aid on budget was recorded as RWF 17,549,399,504 indicating a 28.3% increase from FY 2014/15. However, Belgium's portion of ODA recorded in the national budget fell from 80% in FY 2014/15 to 74% in FY 2015/16.
- There was an increase in the use of country systems in the areas of budget execution, auditing procedures and financial reporting. Whereas the use of national procurement systems [B4] decreased slightly compared to FY 2014/15, albeit still considerably higher than the target with a score of 93%. Belgium continues to use the national procurement systems to deliver their technical cooperation, as well as sector and project support.
- Belgium ODA did not meet the predictability target for the FY 2015/16, with considerably less than what was scheduled to be delivered in the planned year [C3]. There was a decrease of 28% from FY 2015/15.
- Compliance of the DoL [E1] remains a challenge, with a worsened score. For instance, the support by BTC to the Strategic Plan for Agricultural Transformation [SPAT II] fell outside the DoL scope, as Agriculture does not feature in Belgium's DoL sectors. Nevertheless, the percentage of total ODA disbursed in the 3 DoL sectors was within the target, albeit lower than FY 2015/16. Belgium will need to ensure full compliance with the DoL as it considers its next cooperation framework.
- Mixed results with the short-term predictability indicators [as an SBS DP], where there was no scheduled disbursement in the first quarter, and full adherence to scheduled disbursement in first six months. GoR was duly informed of the schedule.

EUROPEAN UNION DELEGATION

Donor code: **XEC**

INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - EUROPEAN COMMISSION  
Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 13/14 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:	
A. Financing national strategies in support of the MDGs and Vision 2020		50,395,924,740		68,945,636,582		36,506,556,014		65,481,227,264	Target Met	
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	84%	85%	89%	85%	93%	85%	91%	Target Met
	A2	% ODA for GoR sector delivered by GoR agencies	86%	85%	96%	85%	95%	85%	91%	Target Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	67%	59%	74%	59%	65%	59%	91%	Target Met
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	67%	59%	74%	59%	65%	59%	91%	Target Met
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	67%	67%	74%	67%	65%	67%	91%	Target Met
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	67%	69%	74%	69%	65%	69%	91%	Target Met
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	97%	90%	98%	90%	92%	Target Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		100%				N/A	Not applicable
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	100%	98%	100%	98%	100%	98%	83%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Not applicable
	D2	% of total missions that are joint (PD indic 10a)	N/A - No missions	55%	No missions Reported	55%	No missions Reported	55%	N/A	Not applicable
	D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL.	5	3	5	3	5	3	6	Target Not Met
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, GBS and SBS represents (Individual DP Level)	94%	75%	99%	75%	99%	75%	69%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>										
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G3	% of BS disbursed within the first quarter of the GoR fiscal year.	0%	50%	71%	50%	0%	50%	0%	Target Not Met
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	100%	100%	100%	100%	100%	100%	0%	Target Not Met
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	Yes	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by EUROPEAN COMMISSION.

- EU Delegation's total ODA to the government sector stood at USD 96.2 million, as recorded in the DAD - this represents a substantial increase of 89.4% from FY 2014/15. Similarly, volume of aid on budget saw an increase of 79.4% from FY 2014/15, with FY 2015/16 recording RWF 65,481,227,264. This upward trend has been sustained since the second DPAF assessment (FY 2010/11), with the exception of FY 2014/15 when we saw a sharp decrease from FY 2013/14. Conversely, EU's portion of ODA recorded in the national budget saw a slight decrease of 2%, but still managed to remain above the target of 85%.
- EU Delegation continues to use country systems: GoR budget execution, financial reporting, audit procedures, and the use of GoR procurement systems. All indicators in this category (B1-B5) exceeded their targets. However, there was a decrease in performance on indicators B5 compared to a year before.
- With regard to predictability, the EU Delegation did not disburse according to schedule as communicated to GoR, as a one-time disbursement was made in the fourth quarter. This yielded 0% for both G3 and G4.
- Limiting activities to the agreed DoL sectors (Agriculture, Energy, and Decentralization and Governance) is still affected by older projects that had not yet reached their final date of implementation, which has in turn lowered the portion of ODA funding the DoL sectors (E5). Additional sectors that received support from EU under these older projects were JRLO, Transport, ICT, and Environment and Natural Resources. Improved compliance to the DoL will come now that those older projects are completed.

# GERMANY

Donor code:

DEU

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - GERMANY

Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020	Volume of ODA on-budget (RWF)	9,360,066,657		16,400,500,954		14,404,451,671		22,538,230,245	Target Met
A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	60%	85%	68%	85%	60%	85%	76%	Target Not Met
A2	% ODA for GoR sector delivered by GoR agencies	60%	85%	49%	59%	57%	85%	50%	Target Not Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1 % ODA disbursed using GoR budget execution procedures (PD indic 5a)	48%	59%	49%	59%	32%	59%	36%	Target Not Met
B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	61%	59%	51%	67%	31%	59%	35%	Target Not Met
B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	54%	67%	49%	69%	33%	67%	31%	Target Not Met
B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	51%	69%	49%	90%	32%	69%	36%	Target Not Met
B5	% of ODA disbursed that are recorded in the GoR systems		90%	63%	90%	53%	90%	65%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1 % of ODA covered by indicative forward spending plans provided at the country level	TBD		100%				N/A	Not applicable
C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	No	Yes	Yes	Yes	Yes	Target Met
C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	81%	98%	56%	98%	81%	98%	73%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1 Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Not applicable
D2	% of total missions that are joint (PD indic 10a)	86%	55%	50%	55%	No missions Reported	55%	N/A	Not applicable
D3	% of donor analytic work that is coordinated (PD indic 10b)	100%	87%	100%	87%	Non analytic work Reported	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1 Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL.	5	3	4	3	4	3	5	Target Not Met
E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors. GBS and SBS represents (Individual DP Level)	97%	75%	63%	75%	95%	75%	51%	Target Not Met
<b>Key Results area 6 applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1 Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	Yes	No	Yes	Yes	Yes	Yes	Target Met
G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
G3	% of BS disbursed within the first quarter of the GoR fiscal year	0%	50%	0%	50%	0%	50%	1%	Target Not Met
G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	0%	100%	0%	100%	79%	100%	62%	Target Not Met
G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	No	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by GERMANY.

- Germany's total ODA to Rwanda increased from USD 35.8 million to USD 39.5 million, as recorded in the DAD. Conversely, volume of aid recorded on budget increased substantially by 56.5% from FY 2014/15. Percentage of ODA recorded in the national budget increased from 60% to 76% but still fell short of its target of 85%.
- Germany's use country systems continues to perform below set targets, as a substantial amount of its support [Technical Cooperation] is being delivered by GIZ under the Direct Execution mode. All indicators in this category [B1-B5] did not meet their respective targets, but performed better than in FY 2014/15 with the exception of B3.
- In-year predictability [C3] has undergone a decrease in performance by 8%, highlighting a trend that may need to be addressed going forward.
- Germany was active in 5 sectors, 2 more than what is agreed in the DoL, and 51% of its ODA went to fund its DoL sectors. This was below its targets. In addition to the three sectors according to the DoL [Decentralization, Education, Private Sector Development] Germany is a silent partner in the PFM and Financial sectors.
- Since ceasing to provide Budget Support in FY 2012/13, Germany agreed to re-route its GBS funding to support development activities at the sub-national level through the Local Administrative Entities Development Agency (LODA). For the case of DPAF exercise, support to LODA has been considered as Budget Support.

GLOBAL FUND

Donor code:

GFA

INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - GLOBAL FUND  
Final results from the 2015/2016 round of monitoring as of 26-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020	A1	Volume of ODA on-budget (RWF)	76,738,565,718		49,794,413,440		83,325,114,069	82,729,282,900	Target Met
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	98%	85%	53%	85%	101%	68%	Target Not Met
	A2	% ODA for GoR sector delivered by GoR agencies	100%	85%	100%	85%	100%	100%	Target Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	100%	59%	100%	59%	100%	100%	Target Met
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	100%	59%	100%	59%	100%	100%	Target Met
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	100%	67%	100%	67%	100%	100%	Target Met
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	100%	69%	100%	69%	100%	100%	Target Met
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	65%	90%	100%	68%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		33%			N/A	Not applicable
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	No	Yes	Yes	Yes	Target Met
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	77%	98%	52%	98%	90%	76%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	N/A	Not applicable
	D2	% of total missions that are joint (PD indic 10a)	N/A - No missions	55%	No missions Reported	55%	No missions Reported	N/A	Not applicable
	D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	No analytic work Reported	87%	No analytic work Reported	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL	1	3	1	3	1	3	Target Met
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, GBS and SBS represents (individual DP Level)	100%	75%	100%	75%	100%	73%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of budget support, both general and sector, to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	N/A	Yes	N/A	Yes	Yes	N/A	Not applicable
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	Not applicable
	G3	% of BS disbursed within the first quarter of the GoR fiscal year.	N/A	50%	N/A	50%	23%	50%	Target Not Met
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	N/A	100%	N/A	100%	90%	100%	Target Not Met
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	Not applicable
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by GLOBAL FUND.

- The Global Fund's volume of aid on budget underwent a minor decrease in FY 2015/16 registering RWF 82,729,282,900. However, its percentage of ODA recorded in the national budget reduced to 68% in FY 2015/16.
- Conversely, the Fund appears to have had all its support executed by GoR [A2], which in turn yielded 100% for indicators B1-B4 (use of country systems). Global Fund continued using national systems and thus exceeding targets for proper use of national systems and institutions, the Fund uses MoH's Single Project Implementation Unit (SPIU), which fully implements and manages the Funds for Global Fund.
- In-year predictability saw a decline by 14% from FY 2014/15.
- Whereas, there was full compliance and achievement of DoL targets.
- The Rwandan Country Coordinating Mechanism of Global Fund [CCM-Rwanda] is in charge of delivering ODA. Eight out of a total of 11 targets established for Global Fund in 2015/16 were met.

# JAPAN

Donor code:

**JPN**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - JAPAN Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:	
A. Financing national strategies in support of the MDGs and Vision 2020	A1	Volume of ODA on-budget (RWF)	3,360,000,000	17,163,118,000	3,532,994,127	0			Target Met	
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	16%	85%	88%	85%	37%	85%	0%	Target Not Met
	A2	% ODA for GoR sector delivered by GoR agencies	100%	85%	71%	85%	26%	85%	50%	Not applicable
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	5%	59%	0%	59%	0%	59%	0%	Target Not Met
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	0%	59%	0%	59%	0%	59%	0%	Target Not Met
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	0%	67%	0%	67%	0%	67%	0%	Target Not Met
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	0%	69%	0%	69%	0%	69%	1%	Target Not Met
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	12%	90%	17%	90%	0%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		67%			N/A		Not applicable
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	No	Yes	No	Yes	No	Yes	Yes	Target Met
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	162%	98%	174%	98%	98%	98%	97%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Not applicable
	D2	% of total missions that are joint (PD indic 10a)	100%	55%	No missions Reported	55%	No missions Reported	55%	N/A	Not applicable
	D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL	4	3	5	3	4	3	7	Target Not Met
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, CBS and SBS represents (Individual DP Level)	82%	75%	95%	75%	82%	75%	74%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>										
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G3	% of BS disbursed within the first quarter of the GoR fiscal year	N/A	50%	N/A	50%	N/A	50%	N/A	Not applicable
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	N/A	100%	N/A	100%	N/A	100%	N/A	Not applicable
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by JAPAN.

- Japan's ODA to Rwanda increased from USD 14.3 million in FY2014/15 to USD 25.6 million in FY2015/16. Volume of ODA that was included in the national budget dropped to zero from RWF 3.5 billion in FY 2014/15. Consequently, percentage of ODA recorded in the national budget [A1] dropped to zero. There was an improvement in the percentage of ODA to the government sector that was delivered by GoR – from 26% to 50% in FY 2015/16, albeit not captured on budget.
- There was no change in Japan's performance on the use of country systems. All indicators in this section [B1-B4] scoring well below their respective targets.
- Short-term predictability [C3] fell slightly short of its target by registering 97%, while the target is 98%.
- Japan had activities in seven sectors out of the 3 agreed in the DoL [i.e. Agriculture, Water and Sanitation, and Energy). The additional sectors were Social Protection, Education, Transport, Environment and Natural Resources, and Justice, Reconciliation and Law and Order (JRLO). More efforts are needed in order to focus on the DoL sectors as agreed.

# NETHERLANDS

Donor code:

**NLD**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - NETHERLANDS

Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:	
A. Financing national strategies in support of the MDGs and Vision 2020		Volume of ODA on-budget (RWF)	8,782,895,118	21,501,914,701		31,564,051,079		28,613,428,025	Target Met	
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	34%	85%	94%	85%	96%	85%	96%	Target Not Met
	A2	% ODA for GoR sector delivered by GoR agencies	55%	85%	87%	85%	100%	85%	100%	Not applicable
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	55%	59%	45%	59%	65%	59%	77%	Target Met
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	56%	59%	67%	59%	98%	59%	95%	Target Met
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	56%	67%	46%	67%	98%	67%	95%	Target Met
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	58%	69%	67%	69%	99%	69%	100%	Target Met
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	70%	90%	76%	90%	73%	Target Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		33%				N/A	Target Met
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	No	Yes	Yes	Yes	Yes	Yes	Target Met
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	90%	98%	39%	98%	86%	98%	37%	Target Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Target Met
	D2	% of total missions that are joint (PD indic 10a)	100%	55%	100%	55%	No missions Reported	55%	N/A	Target Met
	D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	Target Met
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL	4	3	4	3	5	3	5	Target Met
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, GBS and SBS represents (Individual DP Level)	72%	75%	69%	75%	66%	75%	82%	Target Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>										
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	No	Yes	Yes	Yes	Yes	Yes	Target Met
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	N/A	Yes	N/A	Yes	N/A	N/A	Target Met
	G3	% of BS disbursed within the first quarter of the GoR fiscal year.	0%	50%	100%	50%	0%	50%	45%	Target Met
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	0%	100%	100%	100%	100%	100%	36%	Target Met
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	Yes	N/A	Yes	N/A	Yes	N/A	N/A	Target Met
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	No	N/A	N/A	N/A	N/A	N/A	N/A	Target Met
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	Target Met

The final results above are based on MINECOFIN data and the DAD data entry completed by NETHERLANDS.

- Netherlands' total ODA to Rwanda increased from USD 38.3 million to USD 42.5 million. This amount included a frontloading of an additional funding of USD 5.7 million requested by the GoR and delivered to LODA in April 2016.
- Volume of aid recorded on budget decreased by 9% to RWF 28,613,428,025. There was no change in the percentage of ODA recorded in the national budget from FY 2014/15 – the target had been exceeded.
- Netherlands' use country systems [B1-B4] performed well against the targets in FY2015/16. However, there was a decrease in performance on indicators B2 and B3.
- In-year predictability [C3] was negatively affected by the existence of more disbursements than commitments. Netherlands scored 37%, which is markedly lower than the target of 98%. This indicator also saw a substantial decrease from FY 2014/15.
- Netherlands was active in 5 sectors, the same as in FY 2014/15. However, it managed to apportion the majority of funding to its DoL sectors, and consequently exceeded its target by registering 82% [E5].

1. The additional funding of USD 5.68 million to LODA was discounted in this computation.

## SOUTH KOREA

Donor code:

SKO

### INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - SOUTH KOREA Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indicator	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:	
A. Financing national strategies in support of the MDGs and Vision 2020	A1	0		0		1,710,800,000		15,837,044,430	Target Met	
	A1	0%	85%	0%	85%	13%	85%	89%	Target Not Met	
	A2	12%	85%	11%	85%	30%	85%	28%	Not applicable	
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	0%	59%	0%	59%	20%	59%	25%	Target Not Met	
	B2	0%	59%	0%	59%	20%	59%	25%	Target Not Met	
	B3	0%	67%	0%	67%	20%	67%	25%	Target Not Met	
	B4	0%	69%	0%	69%	24%	69%	25%	Target Not Met	
	B5		90%	0%	90%	15%	90%	89%	Target Not Met	
C. Facilitating longer-term planning and implementation through predictable development financing	C1	TBD		0%				N/A	Not applicable	
	C2	No	Yes	No	Yes	Yes	Yes	Yes	Target Met	
	C3	100%	98%	123%	98%	106%	98%	99%	Target Met	
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	0	0	0	0	0	0	N/A	Not applicable	
	D2	N/A - No missions	55%	No missions Reported	55%	No missions Reported	55%	N/A	Not applicable	
	D3	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	Not applicable	
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	3	3	5	3	4	3	5	Target Not Met	
	E5	N/A	75%	89%	75%	85%	75%	86%	Target Met	
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>										
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable	
	G2	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable	
	G3	N/A	50%	N/A	50%	N/A	50%	N/A	Not applicable	
	G4	N/A	100%	N/A	100%	N/A	100%	N/A	Not applicable	
	G5	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable	
	G6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
	G7	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by SOUTH KOREA.

- South Korea recorded a substantial increase in its aid on budget of RWF 15.8 billion from RWF 1.7 billion. Furthermore, it provided USD 23.8 million to the government sector, of which 89% was captured in the national budget, while also exceeding their target. 28% of ODA was executed by GoR agencies as first level implementer in the DAD.
- The indicators for use of country systems have remained steady and below targets since the inception of the DPAF, but with noticeable improvements over the period. In particular, indicator B5 exhibited great improvement by registering 89% from 15% in FY 2014/15.
- Short-term predictability has been fully met.
- DoL activities were implemented in 5 sectors, one more than that of FY 2014/15. However, the apportionment of ODA funding in the DoL sectors yielded 86%, meeting the target of 75%.

# SWEDEN

Donor code:

**SWE**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - SWEDEN Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		6,950,081,749		0		3,396,331,420		6,635,136,000	
	A1	18%	85%	0%	85%	42%	85%	81%	Target Not Met
	A2	80%	85%	100%	85%	100%	85%	100%	Target Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	100%	59%	100%	59%	82%	59%	100%	Target Met
	B2	100%	59%	100%	59%	82%	59%	100%	Target Met
	B3	100%	67%	100%	67%	82%	67%	100%	Target Met
	B4	100%	69%	100%	69%	82%	69%	100%	Target Met
	B5		90%	71%	90%	27%	90%	93%	Target Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	TBD		0%				N/A	Not applicable
	C2	No	Yes	No	Yes	Yes	Yes	Yes	Target Met
	C3	21%	98%	53%	98%	149%	98%	77%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	0	0	0	0	0	0	N/A	Not applicable
	D2	100%	55%	N/A - No missions	55%	N/A - No missions	55%	N/A	Not applicable
	D3	N/A - No analytic work	87%	N/A - Non analytic work	87%	N/A - Non analytic work	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	0	3	2	3	3	3	2	Target Met
	E5	0%	75%	100%	75%	100%	75%	100%	Target Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G2	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G3	N/A	50%	N/A	50%	N/A	50%	N/A	Not applicable
	G4	N/A	100%	N/A	100%	N/A	100%	N/A	Not applicable
	G5	N/A	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
	G6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
	G7	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and the DAD data entry completed by SWEDEN.

- Sweden recorded RWF 6.6 billion in the national budget. This was composed of 2 major projects – support to the National Employment Programme with the Ministry of Labour (MIFOTRA) and support to Cooperation between Sweden and the University of Rwanda (UR).
- These projects were both executed by GoR agencies, yielding favourable results for indicators measuring the use of country systems (B1-B4), scoring 100%. This was an improvement for each of the indicators, from last years' results.
- The greatest improvement was recorded in indicator B5, whereby 93% of Sweden's ODA was disbursed using GoR systems, and subsequently meeting the target.
- Short-term predictability fell short of meeting the target, registering 77% of ODA as delivered during FY 2015/16 as scheduled.
- DoL compliance was fully met both in numbers of sectors that Sweden was active in, as well the apportionment of ODA to the DoL sectors.

## SWITZERLAND

Donor code: **CHF**

### INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - SWITZERLAND Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	Target Met
A. Financing national strategies in support of the MDGs and Vision 2020		0		0		0		5,451,854,694	Not applicable
	A1	0%	85%	0%	85%	0%	85%	47%	Target Not Met
	A2	9%	85%	0%	85%	0%	85%	8%	Target Not Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs									
	B1	0%	59%	0%	59%	0%	59%	0%	Target Not Met
	B2	0%	59%	0%	59%	0%	59%	0%	Target Not Met
	B3	0%	67%	0%	67%	0%	67%	0%	Target Not Met
	B4	9%	69%	0%	69%	0%	69%	0%	Target Not Met
	B5		90%	42%	90%	42%	90%	47%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing									
	C1	TBD						N/A	
	C2	No	Yes	No	Yes	No	Yes	Yes	Target Met
	C3	102%	98%	99%	98%	99%	98%	96%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.									
	D1	0	0	0	0	0	0	N/A	
	D2	100%	55%	No missions Reported	55%	No missions Reported	55%	N/A	
	D3	N/A - No analytic work	87%	No analytic work Reported	87%	No analytic work Reported	87%	N/A	
E. Streamlining delivery at the sector level through effective use of comparative advantage									
	E1	4	3	3	3	3	3	5	Target Not Met
	E5	81%	75%	100%	75%	100%	75%	59%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.									
	G1	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G2	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G3	N/A	50%	N/A	50%	N/A	50%	N/A	
	G4	N/A	100%	N/A	100%	N/A	100%	N/A	
	G5	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	G7	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

The final results above are based on MINECOFIN data and DAD data entry completed by SWITZERLAND.

- Switzerland recorded RWF 5.5 billion on budget, an improvement from the zero figures that existed between FY 2012/13 to FY 2014/15. 47% of Switzerland's ODA to the government sector was recorded on budget – an increase from 0% in FY 2014/15. 8% of that ODA was executed by 2 GoR agencies; Karongi and Rutsiro Districts.
- Switzerland's use of country systems is at 0% across all indicators in this category [B1-B4]. This may be explained by probable erroneous reporting, where certain disbursements were reported as not relying on the use of country systems.
- Percentage of ODA disbursed through GoR systems has been constantly in the lower-to-mid forties over the last 3 fiscal years – all below the target of 90%.
- Switzerland's activities have been spread over 5 sectors, 2 more than those agreed in the DoL [E1]. This has also brought down performance of E5 to 59% from 100% in FY 2014/15.

# UNITED KINGDOM

Donor code:

**GBR**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - UNITED KINGDOM Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		64,219,969,237		74,529,146,269		70,720,152,997		54,747,328,256	Not applicable
A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb < % budgeted)	96%	85%	89%	85%	57%	85%	63%	Target Not Met
A2	% ODA for GoR sector delivered by GoR agencies	100%	85%	97%	85%	100%	85%	100%	Target Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs									
B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	91%	59%	91%	59%	100%	59%	88%	Target Met
B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	91%	59%	91%	59%	100%	59%	88%	Target Met
B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	91%	67%	91%	67%	100%	67%	88%	Target Met
B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	91%	69%	91%	69%	100%	69%	88%	Target Met
B5	% of ODA disbursed that are recorded in the GoR systems		90%	92%	90%	99%	90%	80%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing									
C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		100%				N/A	Not applicable
C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	86%	98%	100%	98%	110%	98%	89%	Target Not Met
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.									
D1	Number of missions without GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	Not applicable
D2	% of total missions that are joint (PD indic 10a)	100%	55%	No missions Reported	55%	No missions Reported	55%	N/A	Not applicable
D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	Not applicable
E. Streamlining delivery at the sector level through effective use of comparative advantage									
E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL.	3	3	3	3	3	3	6	Target Not Met
E5	Percentage of their total aid portfolio for the country that the funding to DoL, 3 sectors, GBS and SBS represents (Individual DP Level)	97%	75%	100%	75%	100%	75%	64%	Target Not Met
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.									
G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Target Met
G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
G3	% of BS disbursed within the first quarter of the GoR fiscal year	79%	50%	48%	50%	81%	50%	71%	Target Met
G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	65%	100%	97%	100%	81%	100%	76%	Target Not Met
G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	Yes	Yes	N/A	Yes	N/A	Yes	N/A	Not applicable
G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	No	N/A	N/A	N/A	N/A	N/A	N/A	Not applicable
G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	N/A	Not applicable

The final results above are based on MINECOFIN data and DAD data entry completed by UNITED KINGDOM.

- The UK disbursed USD 46.3 million to the government sector in FY 2015/16. This is a decrease of about 24.6% from FY 2014/15. There was an increase of 6% in the percentage of ODA recorded in the national budget [A1]. Whereas, all of UK's ODA was delivered by GoR agencies [A2].
- The volume of ODA in the national budget dropped by 22.6% from what was registered in FY 2014/15.
- The UK continues to meet its targets on the use of country systems [B1-B4]. However, they all reduced by 22% from FY 2014/15. This time only 80% of ODA disbursements were recorded in the GoR systems.
- Short-term predictability [C3] fell short of meeting the target of 98% by registering a score of 89%.
- Compliance with the DoL continues to face challenges, where the UK was active in 6 sectors, 3 more than those agreed in the DoL. Consequently, this affected negatively the apportionment of ODA funding for the DoL, by reducing it to 64% from 100% in FY 2014/15.
- The UK disbursed 71% of its SBS to the GoR in the first quarter of the fiscal year, exceeding the target for indicator G3. Whereas, it fell short of meeting its target for indicator G4 by disbursing less than what was communicated in first six months.

Donor code:

UNO

**INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - UNITED NATIONS**  
Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		11,753,254,565		21,761,414,730		23,086,408,422		38,697,233,705	Target Met
	A1	42%	85%	75%	85%	52%	85%	72%	Target Not Met
	A2	98%	85%	96%	85%	63%	85%	97%	Not applicable
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs									
	B1	52%	59%	41%	59%	19%	59%	76%	
	B2	35%	59%	69%	59%	19%	59%	33%	
	B3	56%	67%	32%	67%	19%	67%	33%	
	B4	74%	69%	90%	69%	58%	69%	46%	
	B5		90%	95%	90%	5%	90%	61%	
C. Facilitating longer-term planning and implementation through predictable development financing									
	C1	TBD		0%				N/A	
	C2	No	Yes	No	Yes	Yes	Yes	Yes	
	C3	81%	98%	81%	98%	74%	98%	92%	
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.									
	D1	0	0	0	0	0	0	N/A	
	D2	22%	55%	100%	55%	No missions Reported	55%	N/A	
	D3	100%	87%	40%	87%	Non analytic work Reported	87%	N/A	
E. Streamlining delivery at the sector level through effective use of comparative advantage									
	E1	Refer to the footnote	3	2	3	2	3	12	
	E5	Refer to the footnote	75%	98%	75%	95%	75%	90%	
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.									
	G1	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G2	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G3	N/A	50%	N/A	50%	N/A	50%	N/A	
	G4	N/A	100%	N/A	100%	N/A	100%	N/A	
	G5	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	G7	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

The final results above are based on MINECOFIN data and the DAD data entry completed by UNITED NATIONS.

- A total of 6 resident UN agencies participated in the DPAF exercise through providing their ODA reports in the DAD. They are; 1) UNDP, 2) UNICEF, 3) FAO, 4) IFAD, 5) WFP, and 6) GEF. The total ODA disbursed to the government sector is USD 37.4 million, which is a substantial decrease from FY 2014/15 of USD 65.9 million.
- The total volume of aid on budget for all agencies was RWF 38.7 billion (equivalent to USD 51.8 million), a marked increase from RWF 23.1 billion (equivalent to USD 30.9 million) registered in FY 2014/15. Of that 72% was recorded on budget (A1). There was a great improvement in the portion of ODA executed by GoR agencies, registering 97% in FY 2015/16 from 63% from FY 2014/15.
- The use of budget execution procedures (B1) saw a sharp improvement from 19% in FY 2014/15 to 76% in FY 2015/16, while meeting the target. The use of national audit procedures as well as financial reporting procedures both jumped from 19% in FY 2014/15 to 33% in FY 2015/16. However, they were still below their respective targets. The use of national procurement procedures decreased by 12% with the target remaining unmet. There was a marked increase in the percentage of ODA recorded in the GoR systems from 5% to 61%, albeit not meeting the target. This marked increase is explained by the decrease in the gap between ODA on-account and ODA disbursement to the government sector (as recorded in the DAD).
- In-year predictability rose to 92% from 74% in FY 2014/15. This still fell short of the 98% target set.
- Regarding the DoL, the different UN agencies have individually agreed DoL sectors. At aggregate level, the performance against indicator E1 is an average of 12 sectors, while the allocation of resources to the DoL sectors is 90% well above the target of 75% for indicator E5.

# UNITED STATES OF AMERICA

Donor code:

**USA**

## INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - UNITED STATES Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 13/14 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:	
A. Financing national strategies in support of the MDGs and Vision 2020		Volume of ODA on-budget (RWF)	17,213,690,184	11,511,474,844	16,104,292,775	0			Target Met	
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	24%	85%	9%	85%	15%	85%	0%	Target Not Met
	A2	% ODA for GoR sector delivered by GoR agencies	0%	85%	18%	85%	25%	85%	24%	Target Not Met
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	0%	59%	2%	59%	3%	59%	0%	Target Not Met
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	0%	59%	18%	59%	4%	59%	0%	Target Not Met
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	0%	67%	18%	67%	4%	67%	0%	Target Not Met
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	0%	69%	18%	69%	3%	69%	24%	Target Not Met
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	2%	90%	30%	90%	0%	Target Not Met
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		67%				N/A	
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	No	Yes	No	Yes	Yes	
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	92%	98%	102%	98%	92%	98%	99%	
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions with GoR authorisation held during Silent Period	0	0	0	0	0	0	N/A	
	D2	% of total missions that are joint (PD indic 10a)	100%	55%	100%	55%	No missions Reported	55%	N/A	
	D3	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	87%	N/A	
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL	3	3	3	3	3	3	3	
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors, GBS and SBS represents (Individual DP Level)	92%	75%	100%	75%	100%	75%	88%	
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>										
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of budget support, both general and sector, to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G3	% of BS disbursed within the first quarter of the GoR fiscal year.	N/A	50%	N/A	50%	N/A	50%	N/A	
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	N/A	100%	N/A	100%	N/A	100%	N/A	
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	N/A	Yes	N/A	Yes	N/A	Yes	N/A	
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned	N/A	N/A	N/A	N/A	N/A	N/A	N/A	

The final results above are based on MINECOFIN data and the DAD data entry completed by UNITED STATES.

- The US Government disbursed USD 170.4 million to the government sector, in comparison to USD 163 million in FY 2014/15. None of this ODA was captured in the national budget.
- There was some decrease in the portion of ODA that is executed by GoR, from 25% in FY 2014/15 to 24% in FY 2015/16. Only two GoR institutions help execute some of the USG funds – MINAGRI for the LWH Project, and MoH for the HIV/AIDS project funded by PEPFAR. Nonetheless, the figures are still far below the set targets, so a great deal of work remains to channel more funds through GoR agencies.
- Traditionally, USG funds do not use country systems. Instead, they use Implementing Partners (mainly PVOs) who are largely American-based International NGOs as well as American-based private contractors.
- Short-term predictability targets (C2 and C3) have both been met.
- According to the data obtained from the DAD, USG disbursed in two of its three DoL sectors (Education and Health). Disbursements to the Private Sector Development and Youth sector were recorded in the Education sector. There was also disbursement in the Agriculture sector, in which USG acts as a Silent Partner<sup>2</sup>. This enabled USG to meet its targets in both E1 and E5.

<sup>2</sup> The use of delegated cooperation/silent partnership is encouraged in order to (1) reduce transaction costs associated with administering and managing project/programme funds while ensuring adequate support provided in a given sector/thematic area, and (2) enhance quality of policy dialogue through dedicated expertise of partners. To this end, the Government prefers formal delegated cooperation arrangements, whereby one partner manages and administers funds and engages in dialogue on behalf of others.

Donor code:

XWB

**INDIVIDUAL DONOR PERFORMANCE ASSESSMENT FRAMEWORK - WORLD BANK**  
Final results from the 2015/2016 round of monitoring as of 24-Jan-17.

Results Area	Indic	FY 12/13 Actual	FY 13/14 Target	FY 13/14 Actual	FY 14/15 Target	FY 14/15 Actual	FY 15/16 Target	FY 15/16 Actual	KEY:
A. Financing national strategies in support of the MDGs and Vision 2020		Volume of ODA on-budget (RWF)	110,195,306,998		65,825,925,540		69,475,450,006	194,247,076,186	Target Met
	A1	% ODA recorded in the national budget (PD indicator 3) (ratio inverted where % disb > % budgeted)	95%	85%	62%	85%	52%	89%	Target Not Met
	A2	% ODA for GoR sector delivered by GoR agencies	99%	85%	100%	85%	64%	94%	Not applicable
B. Use of national systems and institutions for strengthened ownership, sustainability and reduced transaction costs	B1	% ODA disbursed using GoR budget execution procedures (PD indic 5a)	56%	59%	90%	59%	64%	72%	
	B2	% ODA disbursed using GoR auditing procedures (PD indic 5a)	100%	59%	100%	59%	100%	96%	
	B3	% ODA disbursed using GoR financial reporting systems (PD indic 5a)	100%	67%	100%	67%	100%	96%	
	B4	% ODA disbursed using GoR procurement systems (PD indic 5b)	85%	69%	69%	69%	82%	99%	
	B5	% of ODA disbursed that are recorded in the GoR systems		90%	95%	90%	100%	46%	
C. Facilitating longer-term planning and implementation through predictable development financing	C1	% of ODA covered by indicative forward spending plans provided at the country level	TBD		89%			N/A	
	C2	Non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to GoR fiscal year? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	
	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	69%	98%	112%	98%	80%	85%	
D. Reduction of transaction costs and strengthening of partnerships through the adoption of harmonised approaches.	D1	Number of missions without GoR authorisation held during Silent Period	2	0	0	0	0	N/A	
	D2	% of total missions that are joint (PD indic 10a)	31%	55%	36%	55%	No missions Reported	N/A	
	D4	% of donor analytic work that is coordinated (PD indic 10b)	N/A - No analytic work	87%	Non analytic work Reported	87%	Non analytic work Reported	N/A	
E. Streamlining delivery at the sector level through effective use of comparative advantage	E1	Average number of sectors of intervention per donor (Aggregate and individual DP level) as per the DoL.	5	3	9	3	9	5	
	E5	Percentage of their total aid portfolio for the country that the funding to DoL 3 sectors (Individual DP Level)	65%	75%	97%	75%	94%	36%	
<b>Key Results area G applies only to donors providing budget support to Rwanda:</b>									
G. Budget support provided in a manner that enhances ownership, predictability and reduces transaction costs.	G1	Donors informing the Government of the anticipated volume of sector budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the fiscal year in question? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	
	G2	BS donors confirming to the Government within 6 weeks of the completion of the backward looking review the exact amount, including the amount granted under a variable tranche (if applicable) to be disbursed in the next fiscal year? (Y/N)	Yes	Yes	N/A	Yes	N/A	N/A	
	G3	% of BS disbursed within the first quarter of the GoR fiscal year.	0%	50%	0%	50%	0%	37%	
	G4	% of BS disbursed within first six months of the GoR fiscal year for which it was scheduled.	0%	100%	0%	100%	46%	88%	
	G5	Donor adheres fully to common conditionality (SBS MoUs)? (Y/N)	Yes	Yes	N/A	Yes	N/A	N/A	
	G6	Donor adheres fully to partnership framework (BSHG MoU)? (Y/N)	No	N/A	N/A	N/A	N/A	N/A	
	G7	% of BS disbursed in or before the month it was scheduled and within the GoR FY it was planned		N/A	N/A	N/A	N/A	N/A	

The final results above are based on MINECOFIN data and DAD data entry completed by WORLD BANK.

- The World Bank recorded RWF 194.3 billion in the national budget as total ODA. This was a marked increase from FY 2014/15 by about 179.6%. Whereas, ODA to the government sector stood at USD 231.1 million in comparison to USD 201 million in FY 2014/15. There was a substantial increase in the percentage of ODA recorded in the national budget (A1) from 52% to 83% in FY 2015/16. However, that fell short of the target by 2%. All of the World Bank’s support (100%) was executed by the GoR (A2).
- The World Bank continues to rely on the use country systems when delivering its support (B1-B4), and thus ensuring that it meets its targets. However, ODA disbursed that are recorded in the GoR systems more than halved from the FY 2014/15 score, and going far below the target. This reflects how the reporting of disbursements in the DAD was done.
- Short-term predictability (C3) fell short of meeting the target again in FY 2015/16, albeit registering an increase of 11% by reaching a score of 91%.
- Regarding the DoL, the World Bank continued to be active in 5 sectors – 2 more than agreed in the DoL. It fell considerably short of its target by registering 39% of its ODA funding as being channelled to DoL sectors. This was due to the fact that the majority of the disbursements made were to the PFM and Social Protection sectors, which are sectors where they participate through delegated cooperation and silent partnership, respectively. This indicator only takes into account those sectors that are the core DoL sectors.
- Great improvements were achieved in the long-term predictability (G3 and G4) with both indicators registering 37% and 88%, respectively. However, they both fell short of their targets.

## REVISED DPAF LIST OF INDICATORS

Following the decision taken during the 2016 DPR, MINECOFIN presented the following list of revised DPAF indicators at the 2017 DPR, which will form the basis of the subsequent annual DPAF assessments.

**Table 1: Revised DPAF indicators**

1	A1	% of ODA recorded in the national budget	Development Effectiveness (DE)
2	A2	% of ODA for GoR sector delivered by GoR agencies	DE
3	B1	% of ODA disbursed using GoR budget execution procedures	DE
4	B2	% of ODA disbursed using GoR auditing procedures	DE
5	B3	% of ODA disbursed using GoR financial reporting systems	DE
6	B4	% of ODA disbursed using GoR procurement systems	DE
7	B5	% of ODA disbursed that are recorded in the GoR system	DE
8	C2	% of donors providing non-binding indication of future aid to cover at least 3 years ahead, on a rolling basis and according to the GoR fiscal year	DE
9	C3	% ODA delivered in the year for which it was scheduled (PD indic 7)	DE
10	E1	Average number of sectors of intervention per donor (aggregate and individual DP level) as per the DoL	DE
11	E5	% of total aid portfolio for the country that the funding to the DoL 3 sectors represents (individual DP level)	DE
12	G1	Donors informing the GoR of the anticipated volume of budget support to be provided over the next 3-year MTEF period at least 6 months prior to the beginning of the FY in question	DE
13	G3	% of budget support disbursed within the first quarter of the GoR fiscal year	DE
14	G4	% of budget support disbursed within the first 6 months of the GoR fiscal year	DE
15	D1	Number of missions without GoR authorization held	DE
16	D2	% of total missions that are joint (PD indic 10a)	DE
17	H1	Additional funding for climate change (additional to current portfolio envelopes for bilateral and multilateral agencies)	Climate change finance
18	H2	Volume of philanthropy flows to Rwanda in a given fiscal year (data to be disaggregated by country)	Philanthropy
19	H3	<u>Volume of FDI</u> to Rwanda in a given fiscal year and <u>broken down per sector and per individual developed country (% of FDI/ODA)</u>	FDI

REPUBLIC OF RWANDA



MINISTRY OF FINANCE AND ECONOMIC PLANNING

# DONOR PERFORMANCE ASSESSMENT FRAMEWORK (DPAF)

---

FY 2015/16



---

**EXTERNAL FINANCE UNIT,  
MINECOFIN**

Ministry of Finance and Economic Planning  
KN3 Ave, Kigali, Rwanda  
Tel +250 252 575 756  
Fax +250 252 577 581

[efu@minecofin.gov.rw](mailto:efu@minecofin.gov.rw)  
[www.minecofin.gov.rw](http://www.minecofin.gov.rw)

---