Presentation on Single Project/Programme Implementation Unit (SPIU) in Public Institutions

CEPEX

What is SPIU?

○ **A special purpose mechanism for project/programme delivery in the public institutions**

1

The current status

- ○ **Most Development Partners have more than one PIUs in the same Ministry,**
- ○ **Time-lag in project start due to Team Assembling,**

- ○ **Every project reports to PS/Chief Budget Manager with different reporting format depending on specific requirements of each Donor,**

- ○ **Coordination challenge - difficult in mastering every project,**

- ○ **A big number of evaluation missions for each projects in the same Ministry per year**
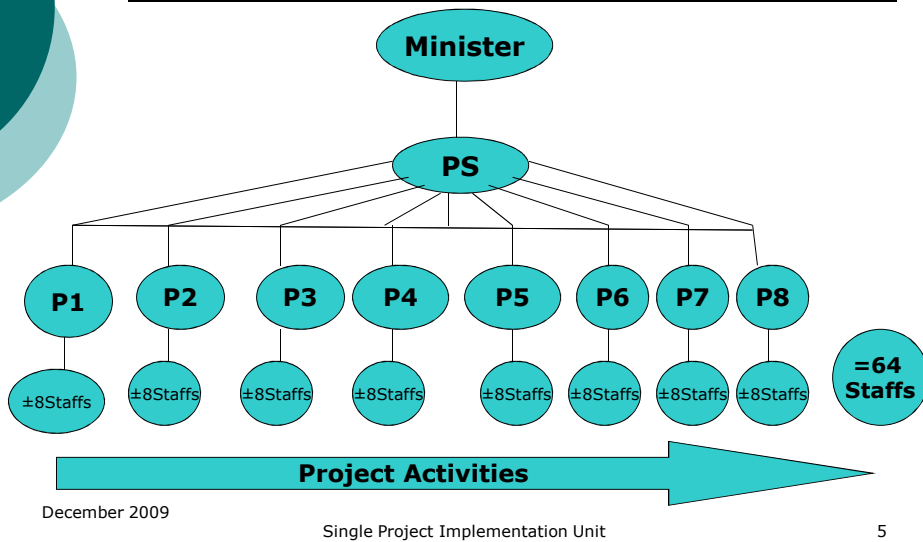

The current status (cn't)

- ○ **Team disbanded after the closing of the project,**

- ○ **Little or no inter-project communication (Duplication of same functions in each project in the same Ministry,**

- ○ **CEPEX support to the units is disjointed,**

- ○ **Project mgt function limited only to externally funded projects. Internally funded projects have no management function and are ran as recurrent budget**

Existing project Implementation Structure in the Ministry:

```
                    Minister
                       |
                       PS
      /    /    /    /  |  \    \    \    \
    P1    P2   P3   P4  P5  P6  P7   P8
    |     |    |    |   |   |   |    |
 ±8Staffs ±8Staffs ±8Staffs ±8Staffs ±8Staffs ±8Staffs ±8Staffs ±8Staffs   =64 Staffs

              Project Activities →
```

December 2009

Conclusion

○ The current system is:
  ○ Costly,
  ○ Does not create synergy,
  ○ Cause a variety of overlaps and duplication of functions within Ministries
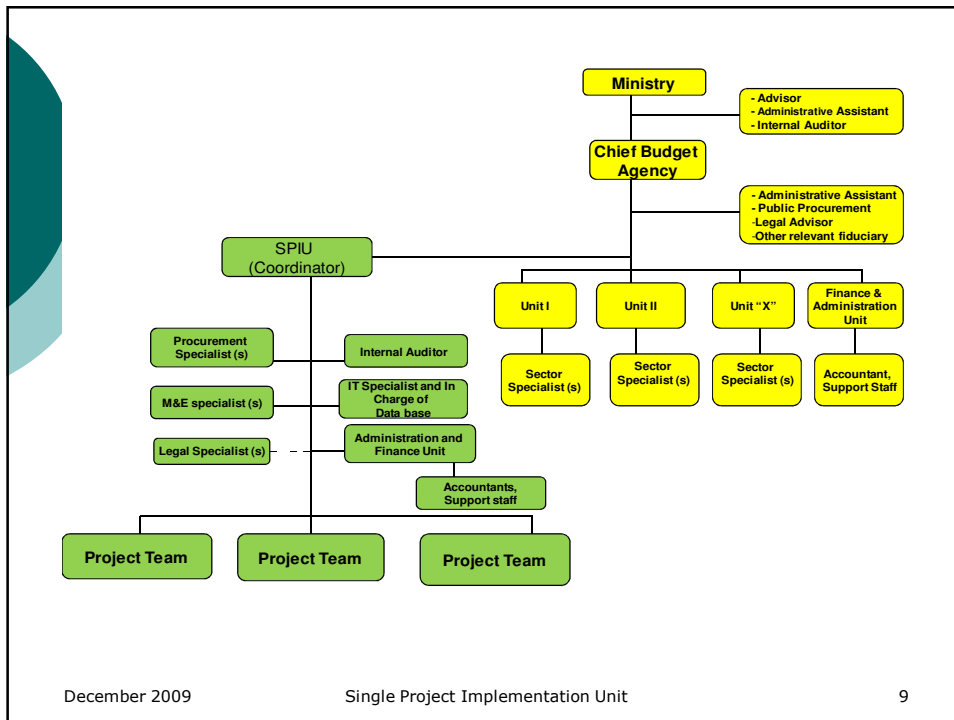 ○ No economies of scale gains can be realized

Desired status

○ **All projects should be under a Single Project Implementation Unit within the Public Institutions**

○ **Implementation and reporting is through the Unit coordinator – single entry**

○ **Shared functions (Finance, Procurement, M&E, Legal, Internal Audit,..)**

Proposed SPIU structure in the new Implementation Arrangement

Benefit accruing under single Project Implementation unit

- **Ease coordination & Oversight**

- **Shared functions– Reduce transaction costs**

- **Retain Institutional memory & Expertise**

- **Promote synergy**

Expected Challenges with Deploying SPIUs

- **Setting up processes and expecting everyone to follow them immediately**.

- **Staffing – acquiring experts in project management**

- **Training the staff**
- **Making all projects follow the same approach.**

- **Legal implication – requiring reviewing of some Financing Agreement or change the negotiations of new projects.**

Suggestions & Questions??