



## Post-DPM In-Depth Discussions Concept Note

As a result of recommendations from last year's DPM, sector-specific discussions will be held after the closing of the DPM on Friday, 24 November 2006 at 0900-1230 at the InterContinental Hotel. Five EDPRS sector-working groups (SWGs) will meet simultaneously in separate areas between 0900 and 1030 and five will meet simultaneously from 1100 to 1230. The exercise will be facilitated by Ministers of the relevant line ministries.

The discussions are optional for all participants and will be attended by interested senior level delegates who have registered for the day, including:

- High Level Representatives of the Government of Rwanda from the Presidency, Primature, Ministries, Local Governments, Parliament, Supreme Court and Parastatals;
- In- and out-of-country Senior Representatives from donor agencies;
- Representatives from the Rwanda Private Sector, International and National NGOs and Faith-Based Organisations.

The **purpose** of the SWG discussions is to build consensus on sector priorities and key performance indicators (KPIs) which the Government of Rwanda will be held accountable for in the EDPRS. The groups provide an opportunity for sectors to present progress to-date on the log-frame and costing exercises, and to discuss key issues arising.

The **structure** of each session will be as follows:

1. Presentation by Minister of the sector log-frame to output level, focusing on the key performance indicators (KPIs) which have been identified, and summary of costings achieved to-date (maximum of 20 minutes).
2. Discussion (50 minutes).
3. Agreement on next steps and concluding remarks (20 minutes)

To accompany the presentation, each sector should be prepared to hand out hard copies of:

- An **issues paper** to stimulate and guide the discussion, including:
  - One paragraph description of process to elaborate logframe so far (workshops held, level of participation)
  - Brief summary of outstanding issues (one or two paragraphs)
  - Raise possible issues for discussion (maximum 10 bullet points)
  - One paragraph on the linkages with Vision 2020, the MDGs, and the LTIF
  - One paragraph on intersectoral linkages
  - Filled in Tables in Annex 2 (these may help in identifying issues for discussion)
- The **full 4 by 4 log-frame**, presented in an accessible format (providing goal, purpose and outputs on page 1 and activities on subsequent pages); and
- A **summary of progress on costing** and key points arising (maximum length 1-page).

## **ANNEX 1 - Implementation of EDPRS through central government *imihigo***

### **Overview**

The development of sector logframes has provided a firm grounding for the elaboration of the EDPRS. The sector logframes contain a clear hierarchy of objectives, showing what the ultimate objective envisaged for the sector is (the Purpose), as well as a set of intermediate objectives (Outputs) that will be pursued to contribute to the ultimate objective. The sector logframes moreover provide a set of quantifiable indicators that measure progress.

It is proposed that implementation of the EDPRS be enforced through a central government *imihigo* framework. More specifically, the purpose and output level indicators become the key performance indicators to which the different ministries commit themselves. *Imihigo* represents a contract between District Mayors and the President of the Republic, and links the allocation of public expenditure to published targets with the aim of delivering modern, responsive public services. *Imihigo* targets are set for services or outcomes which GoR sees as key national priorities. They express the outcomes sought by GoR, defining clear, long-term goals to propel the country towards the achievement of Vision 2020.

### **Annual Reporting**

To monitor the implementation of the EDPRS, the different ministries will on an annual basis prepare a report outlining how they are performing against their stated objectives. These annual reports will list all stated objectives, and provide a case by case assessment on whether progress is on track to achieve each of the targets as specified in the EDPRS logframe.

Obviously, information may not be available for each indicator on a yearly basis. However, a ministry should still be able to provide a judgment on whether progress is on course, based on all the actions it has undertaken. The validity of such judgments is closely tied to the credibility of the ministry.

The crucial difference between the current reporting on the implementation of the Annual Action Plan is that reporting does not take place on activities undertaken, but on progress made towards national objectives.

### **Implications for the EDPRS**

The EDPRS sets out a five year framework, containing specific targets for a range of indicators. To judge progress, it is essential that current benchmarks and sources of information to provide updates in future years are known. It is also important to assign responsibilities for the achievement of the various outputs to the different ministries. In some cases, outputs may be the joint responsibility of more than one institution. To provide a manageable framework for monitoring performance, **it is crucial that purpose and output indicators identified in the sector logframe are comprehensive yet limited in number.** A more elaborate list of indicators may be used for internal monitoring purposes.

## ANNEX 2 - The status of the logframe

<b>Columns of the logframe</b>	<b>Rough draft</b> (Substantial further work required)	<b>First draft</b> (Some consensus, further work necessary)	<b>Good draft</b> (Ministry is satisfied, though further consultations envisaged)	<b>Comments</b> (e.g. specific areas that need further attention)
Hierarchy of objectives				
<i>Purpose</i>				
<i>Outputs</i>				
<i>Activities</i>				
Indicators and Targets				
<i>Indicators</i>				
<i>Benchmark</i>				
<i>Targets</i>				
Sources of Verification				
Risks and Assumptions				

## Integration of cross-cutting issues

	<b>Not yet</b>	<b>Partially</b>	<b>Fully</b>	<b>Not considered relevant</b>	<b>Comments</b> (e.g. specific areas that need further attention)
HIV/Aids					
Gender					
Environment					
Social inclusion					

## Decentralization

	<b>Not yet</b>	<b>Partially</b>	<b>Fully</b>	<b>Comments</b> (e.g. specific areas that need further attention)
Are roles and responsibilities clear to implement logframe, specifically with respect to Decentralisation?				
Is it clear how Districts will finance required activities?				
Are financial reporting mechanisms clear?				
Are performance reporting mechanisms clear?				