



## 66<sup>TH</sup> (LXV) DPCG MEETING MINUTES

Date: Friday, 8<sup>th</sup> September

Time: 9:00 -12:00 am

Venue: MINECOFIN (Ground Floor) Conference Room

Development Partners Coordination Group

## **1. Remarks by Chair and Co-Chairs**

The chair of the Development Partners Coordination Group (DPCG) and Permanent Secretary and Secretary to the Treasury (PS/ST), Mr. Caleb Rwamuganza gave a warm welcome to all the Development Partners, Government officials and representatives of Civil Society Organizations. The chair thanked the participants for their achievements in the financial year 2016/2017 and thanked the DPs for their disbursements.

The chair expressed his anticipation for the discussion and introduced the co-chairs: the World Bank Country Manager for Rwanda, Yasser El-Gammal and the new UN Resident Coordinator, Fode Ndiaye. The chair also warmly welcomed the new members of DPCG including the PS for Trade and Commerce Michel M. Sebera; the new PS for MINALOC, Assumpta Ingabire; the new PS for MINICYOUTH Bigenimana, Emmanuel; the new PS for Sports and culture John Ntigengwa; the new PS for land and Forestry John Claude Musabyimana; and from the DP side, the new representative from the Canadian Embassy, Julie Crowleg, the new Country Representative of the UNHCR Ahmed Baba Fall.

The chair asked the participants to double their efforts in the next 7 years to ensure no one is left behind. It is in this regard that the new medium term strategy paper the National Strategy for Transformation (NST) informed the bulk of the discussions. The meeting also discussed the topic of nutrition which was highlighted throughout the presidential campaigns. The co-chair Fode Ndiaye, thanked the government and the DPs for the warm welcome and congratulated the country for the new government. The co-chair welcomed the openness and constructive partnerships and noted that the new NST has taken into consideration the new ambition of the country's leadership. The co-chair stressed that the DPs are ready to deepen their cooperation as well as contribute and support as appropriate.

The co-chair noted that the financial landscape is changing in the country towards self-reliance with an agreed emphasis on productivity growth. However, as a result of this Rwanda will receive less concessional loans which will require an enhanced fiscal space which is more inclusive and sustainable. Additionally, the role of the private sector needs to be addressed and structural transformation needs to be done in a principled and sustainable way.

The co-chair, Yasser El-Gammal, also congratulated the country for the outcome of the election and expressed his appreciation for the consistency in implementing the targets set. The co-chair also asked for a focused discussion which will highlight the risks and provide inputs into some of the mitigation efforts of the government. The co-chair stated that he wanted to build on the long discussions between DPs on private sector development, economic transformation, employment and the demographic dividend. The extent to which the agriculture sector is going to be able to commercialize is going to be a challenge, in particular with its input in manufacturing, but the co-chair reiterated the DPs commitment to cooperate with government in order to ensure prosperity. The co-chair agreed to establish smaller groups between DPs and government going forward to enhance consistency and linkages between future plans.

## **2. Approval of the draft minutes of the previous DPCG**

The minutes of the 65<sup>th</sup> DPCG meeting were approved without any amendments.

## **3. Update on Vision 2050 and presentation of Draft National Strategy for Transformation**

Godfrey Kabera, the Director General of National Development Planning and Research at MINECOFIN presented on the National Strategy for Transformation. The presentation included the following components.

Emphasis on five main areas in Vision 2050:

1. High standard of living and quality of life
2. Modern Infrastructure and Livelihoods
3. Transformation for prosperity (high value sectors and jobs)
4. Values for Vision 2050
5. International cooperation and positioning

Target: to reach upper middle income country by 2050.

#### Sector Strategic Plans and DDSs

- 1<sup>st</sup> Draft SSP & DDS by end Jul
- 2<sup>nd</sup> Draft SSP & DDS by end August
- Final Drafts availed by end September
- Validation by Sector Working Groups & District Councils - November 2017

#### Vision 2050, NSTP (former EDPRS 3)

- 1<sup>st</sup> Draft Vision 2050 and NSTP - July 2017
- Draft 7YGP by end July 2017
- 2<sup>nd</sup> Draft Vision 2050 & NSTP - August 2017
- Final Vision 2050 & NSTP - November 2017

#### Progress on Vision 2050

- Constructed and shared with sectors a database of indicators showing levels of development in low middle income, upper middle and high income countries for reference in setting targets
- Finalized a report on harnessing the Demographic Dividend (DD) in June 2017, highlighting requirements to ensure Rwanda benefits from the DD
- Conducting a joint study with the World Bank and GoR on “Future Drivers of Growth” since July 2017. First policy notes to be completed by 8th September (details on next slide)
- Long term projections discussed with all sectors to establish targets for 2035 and 2050
- Draft Long-term growth economic model developed to show required growth and investment levels (both public and private)

Update to Cabinet to be submitted this week on the Vision Progress on NSTP1

- Held consultations with various stakeholders including civil society on their role in Vision 2050 & NST elaboration in May 2017
- 1st draft of NST presented to the NSC on 9th August 2017 and approved with inputs,
-

- A decision was made to merge the 7YGP with NSTP. The 7YGP will be a summary and NST will go into details. Sports and Culture was approved as a new sector
- Cluster Meetings of Permanent Secretaries held on 25th August 2017 provided input on the priorities and detailed targets
- Macro-economic projections for period 2018-2024 are being refined through consultations with Sector Ministries

#### SSPs Elaboration

- Trainings conducted to Sector Planners & M&E Officers on, Costing and mainstreaming of Cross Cutting Areas on 4th and 5th September 2017
- So far, 14/15 sectors (Including sports and culture/ MINISPOC) have submitted drafts of their Sector Strategic Plans.
- 4 sectors (ENR, Urbanization & rural settlements, Social Protection and Sports and culture) have submitted second draft SSPs after getting comments.

#### DDSs Elaboration

- Interviews for the 2nd batch of experts to facilitate the elaboration of DDSs was held on 29th August 2017 led by MINALOC and consultants are expected to be on board by Monday 11th September 2017.

#### Summary Content for 2<sup>nd</sup> draft NSTP 1

##### NSTP Pillars:

- Economic transformation
- Social transformation
- Transformational governance

##### Way Forward:

- Getting inputs from DPCG
- Submission of Summary NST document to the office of the Prime Minister for further guidance
- Continuing to finalize the Vision 2050 after getting policy notes from joint drivers of growth study
- Continuing to finalize the detailed NST after comments from different stakeholders including chapters of; Cross cutting Areas, M&E, costing and macroeconomic framework

#### Comments

DPs reminded participants that there will also be a meeting with Civil Society Organizations to deal with these recommendations and inputs will be examined in the Civil Society Platform. DG for National Planning reminded participants that the district development strategy is clearly outlined in the guidelines and that

sector targets have to be implemented within each district. The role of the districts is to be able to bring to the table the specific targets that need to be considered at the district level.

In terms of coordination, there is ownership at the district level through the joint action development forum which creates synergies with the private sector. The thematic groups offer consultation and discussion and a way at looking at linkages (for example the link between private sector growth and investment or digital literacy on the financial sector). Mr. Kabera expressed his appreciation for all the comments that they are receiving and reassured participants that the planning team are doing their best to take on board as much as they can. The key elements discussed at the DPCG will be monitored at the national level.

DPs recommended to harmonize all private sector led skills development initiatives and increase expenditure on education. Additionally they recommended to increase the percentage of students going to class and the number of international students attending Rwandan universities. GoR reassured DPs that this would be integrated into the draft employment policy that is going to cabinet.

DPs also enquired into the effects of economic transformation on the level of rural to urban migration and whether there is any policy that would smoothen this process. Additionally DPs requested to increase the focus on value added on tea/coffee production rather than solely increase scale of production.

The GoR is already tackling the issue of rural to urban migration through job creation in the agricultural sector. For example, a program was launched two weeks ago for youth at the district level whereby young local farmers are retrained in poultry picking. The issue of adding value to exports will be tackled by integrating private sector into rural areas. The private sector is going to be the main driver of growth with increasing focus on Foreign Direct Investment, leveraging Rwanda's favorable business environment. One way of paving the way for more private sector involvement would be to standardize PPP processes in order to improve efficiency and coordination.

#### **4. Nutrition**

The following components were included in the Nutrition presentation and were presented by Ms. Assumpta Ingabire, the Permanent Secretary for MINALOC.

##### According to Rwanda Demographic Health Survey (RDHS2014-2015)

- From 2010 up to 2015 under five children stunted (height for age) have been reduced from 44% to 38%; Wasting (weight for height) from 3% to 2% and underweight (weight for age) from 11% to 9%.
- Stunting is a non-reversible status after 2 years, it:
  - Compromises both cognitive and physical development and
  - Results in poor school performance as well as lower earning/learning capacity's an adult.

##### Implementations prevented

- Promotion of the first 1000 days campaign
- One cow per poor family program -297,230 cows distributed from 2010-2017.
- One cup of milk per child program:17,052 u5 children with acute and chronic malnutrition were identified and supported with 3,105,228.5 liters of milk.
- Diversification of food production: Promotion of kitchen gardens and small animals (MINALOC, MINAGRI)
- Distribution of orange flesh sweet potatoes cuttings
- Strategic Food Reserve : Maize and beans
  - Fortified baby food (e.g: Micronutrient powder, SHISHA KIBONDO)
- Sensitization on milk consumption: KUNDA AMATA CAMPAIGN
- Access to safe drinking-water (84.8 % -EICV 4 2013/14) and to adequate sanitation 83.4 % (EICV 4 2013/14)
- Promotion of growth monitoring

### Challenges

- No correlation between knowledge and nutrition practice
- Slow involvement of the private sector
- Poor mindset
- Limited access for young children/families to basic social services (ECD)
- Stunting by nature : Slow reduction noticeable impact takes more time to be observed
- Budget constraint

### Next priorities

- Finalize the Stunting Prevention and Reduction Project in partnership with World Bank and other partners
- Continue monitor the implementation of Renewed commitment of UN to Scaling Up Nutrition Promote home - based ECD
- Refinement of JAPEM and other Food and Nutrition policies& strategies and seeking more Partners to join the efforts to eliminate Malnutrition by contributing financial resources to this cause.
- Revise NFNCs's strategic plan to address emerging priorities.
- Design a robust M&E system for better reporting, monitoring and evaluation
- Strengthen Communication for Social and Behavioral Change
- Finalize mapping exercise of all stakeholders involved in food and nutrition interventions.
- Increase capacity of food and nutrition insecure households to improve their diet
- Increase production of animal protein by food and nutrition insecure households
- Implement Basic Core Nutrition Actions (BCNA) uniformly across the country
- Strengthen partnership with all stakeholders (UN agencies, Donors, Civil societies , Private)

### Comments

DPs congratulated the government for integrating the PSTA 4 agricultural strategy in the plan and expressed their support for MINALOC. Tackling malnutrition is a multi-sectorial issue and DPs have pledged their full support to reducing stunting levels. DPs enquired as to how they could provide technical support going forward and highlighted the importance of Social Protection linkages with nutrition.

With regards to technical assistance, the GoR noted that World Bank projects are working on Social Protection which have a component in nutrition that deals directly with households. Additionally, a Strategic Review with the World Food Program (WFP) is underway and is to be finalized by mid-October. GoR are also partnering with UNICEF to develop a strategy on stunting.

### **AOB**

The chair of the 66<sup>th</sup> DPCG thanked participants for the fruitful discussions and asked participants to work together in order to harmonize the contribution of DPs for effective cooperation.

No	Names	Position	Institution	Email
1	MUSABYIMANA j. Claude	PS	Ministry of Land & Forestry	mussaclo@gmail.com
2	MUSONERA Gaspard	PS	MIFOTRA	musonera@mifotra.gov.rw
3	HODARI Jacob	Ag.PS	Ministry of Environment	jhodari@minirena.gov.rw
4	Amina U.RWAKUNDA	Senior Economist	MINECOFIN	Amina.rwakunda@minecofi n.gov.rw
5	NTIGENGWA John	PS	MINISPOC	jntigengwa@minispoc.gov.r w
6	MUTORO Antonia	DG	CESB	mutoroantonia@gmail.com
7	Michel M. SEBERA	PS/MNICOM	MINICOM	msebera@mineacom.gov.rw
8	UMUTONI Gatsinzi Nadine	PS	MIGEPROF	numutoni@migeprof.gov.rw
9	KALIHANGABO Isabelle	PS/SG	MINIJUST	Isabelle.kalinijabo@minijust. gov.rw
10	Jean Pierre NYEMAZI	PS	MINISANTE	Jeanpierre.nyemazi@meh.go v.rw
11	RUTAGWENDA Theogene	Standing in for PS	MINAGRI	rutagwendat 2006@gmail.com
12	Assumpta INGABIRE	PS	MINALOC	Assumpta.ingabire@minaloc .gov.rw
13	Canut DUFITUMUKIZA	P.Manager	MINALOC-NFNCS	Canut.dufitumukiza@minalo c.gov.rw
14	Benjamin NZEYIMANA	Director Europe & America	MINAFFET	bnzeyimana@minaffet.gov.r w
15	Jonas MUNYURANGABO	Ag.DG Planning M&E	MINICOM	jmunyurangabo@mineacom. gov.rw
16	Ulrich Berdelmanh	Program Director	GIZ	Ulrich.berdelmanh 1@giz.de
17	Silas SINYIGAYA	ES	RCST	silas.rcsp@gmail.com
18	Caroline TISSOT	Head of cooperation a.i.	Swislerland	caroline.tissot@eda.admin.ln

19	MASAYA Sagawa	DCM	Embassy at Japan	Masaya.sagawa@mofa.go.jp
20	Alon Thomas	Head	IMF	Athomas@imf.org
21	HyeongLae CHO	CD	KOICA	hlcho@koica.gov.rw
22	Mikael Bostrom	HOC	Embassy of Sweden	Mikael.bostrom@gov.se
23	Leslie Marbury	Acting Mission Director	USAID	lmarbury@usaid.gov
24	Johan DEBAR	HOC	Embassy of Belgium	Johan.debar@diplobel.fed.be
26	PIETER DORST	HOC	Netherlands Embassy	Pieter.dorst@minbuza.nl
27	Mulle Chikoko	OIC	AfDB	m.chikoko@afdb.org
28	Stefan SCHELL	HOC	German Embassy	wz-1@higer.diplo.de
29	Amand de VANSSAY	Team leader Rural&Deg	EU Delegation	amand.de.vanssay@eeas.europa.eu
30	SARAH METCALF	HEAD	DFID	s-metcalj@djid.gov.uk
31	Yasser EL-Gammal	Country Manager	WB	yelgammal@worldbank.org
32	Fode Ndiaye	One UN/RC RR	One UN Unapp	Fode.ndiaye@one.un.org
33	SEKOU KEITA	Chief Financial Management Coordinator	AfDB	s.keita@afdb.org
34	GATETE K. John	Planning & Research Division Manager	RDB	john.gatete@rdb.rw
35	Jani Moliis	Advisor	MINECOFIN	jani.moliis@minecofin.gov.rw
36	Magdalena Kouneva	Advisor	MINECOFIN	magdalena.kouneva@undp.org
37	GATERA Tricia	Project Coordinator	RCSP	Gatera.tricia@yahoo.com
38	Rehemah NAMUTEBI	Head of national budget	MINECOFIN	rehemah.namutebi@minecofin.gov.rw

39	MUSHABE Richard	Divisor manager national planning &Research	MINECOFIN	Richard.mushabe@minecofi n.gov.rw
40	AghassiMkrtchgan	Senior Country Economist	World Bank	amkrtchgan@worldbank.org
41	Jean Pierre de Marqerie	Representative	WFP	Jean.pierre.demarqerie@wfp. org
	TED MALY	Representative	UNICEF	tmaly@unicef.org
42	Julie Crowleg	Head of Office	Canadian Commission Office	Julie.crowleg@international. de.ca
43	Hitomi Fujimoto	Development cooperation specialist	Embassy of Japan	Hitomi.fujimoto@mofa.go.jp
44	Eugene RUTABAGAYA	Consultant NSTP	MINECOFIN	erutabagaya@gmail.com
45	Ray Purcell	Drafting Expert NSTP	MINECOFIN	rpurcell@makoro.co.uk
46	TSINDA Aime	Consultant-Social pillar expert	MINECOFIN	Aime.stinda@gmail.com
47	EunBin Kim	YP	KOICA	christinekim@koica.go.kr
48	Stella CHOZ	Deputy country Director	KOICA	stellachoz@koica.go.kr
49	Charlotte Taylor	PFM advisor	BTC	Charlotte.taylor@btcctb.org
No	AnnelyseUmunyana	Senior Project Coordinator	KFW	Annelyse.umunyana@kfw.d e
51	Alexis NDAYISABA	Program Coordinator	JICA	Alexisndayisaba.rw@jica.go. jp
52	HalimeHashi	Country Manager Office	AfDB	h.hashi@afdb.org
53	MARK Bryan SCHREINER	Representative	UNFPA	schreiner@unfpa.org
54	Stephen Rodrigues	Country Director	UNDP	Stephen.rodrigues@undp.org
55	George OTOO	Head RCO	UNRCO	George.otoo@one.un.org
	Ahmed Baba Fall	Representative	UNHCR	fallah@unhcr.org

