



# **EDPRS 2 Elaboration Process**

## **Thematic Areas In EDPRS 2**

**National Development Planning and Research,  
Ministry of Finance and Economic Planning**

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# Content

- ▶ Context of EDPRS 2 elaboration (Vision 2020 and guiding principles)
- ▶ Institutional framework and Roadmap
- ▶ EDPRS 2 Thematic Areas
- ▶ Rationale behind Thematic Areas
- ▶ Key Issues to be addressed by Thematic Areas



## In May 2012, Cabinet adopted revised Vision 2020 targets which will guide EDPRS 2 development

### OBJECTIVES

**Rapid economic growth**



**Increased growth in all sectors**



**Structural Shift of the economy**



**Close the external trade balance**



### TARGETS

- Avg. GDP growth from 8.3% to 11.5%
- GDP per capita from \$900 to \$1240

- Agriculture 5.8% to above 8.5% p.a.
- Industry 8.8% to above 14% p.a.
- Services 10.5% to above 13.5% p.a.

- Agriculture from 34% to 25% of GDP
- Industry : 16% to 20% of GDP
- Services: 50% to 55% of GDP

- Exports: Increase avg. growth from 19.2% to 28% p.a.
  - Imports: Maintain 17% p.a. avg. growth
-



**The main aim of EDPRS 2 is to ensure a better quality of life for all Rwandans**

**Rapid economic  
growth  
(Avg. 11.5% p.a.)**

**+**

**Reduce poverty  
to under 30%**

**=**

**Better Quality of  
Life for all  
Rwandans**



## EDPRS 2 will be motivated by 5 Guiding Principles

1

### Innovation

- ▶ Need to **focus on new interventions as well as new ways of thinking and delivering**
- ▶ Doing what we already do better or faster will not be sufficient to achieve Rwanda's ambitious targets

2

### Focus on emerging priorities

- ▶ Thematic groups reflect **cross-governmental priorities** that will drive achievement of Vision 2020 targets

3

### Inclusiveness and Engagement

- ▶ **Promote ownership** at all levels and create feedback mechanisms

4

### District-led development

- ▶ Greater **linkage between district and sectoral strategies**

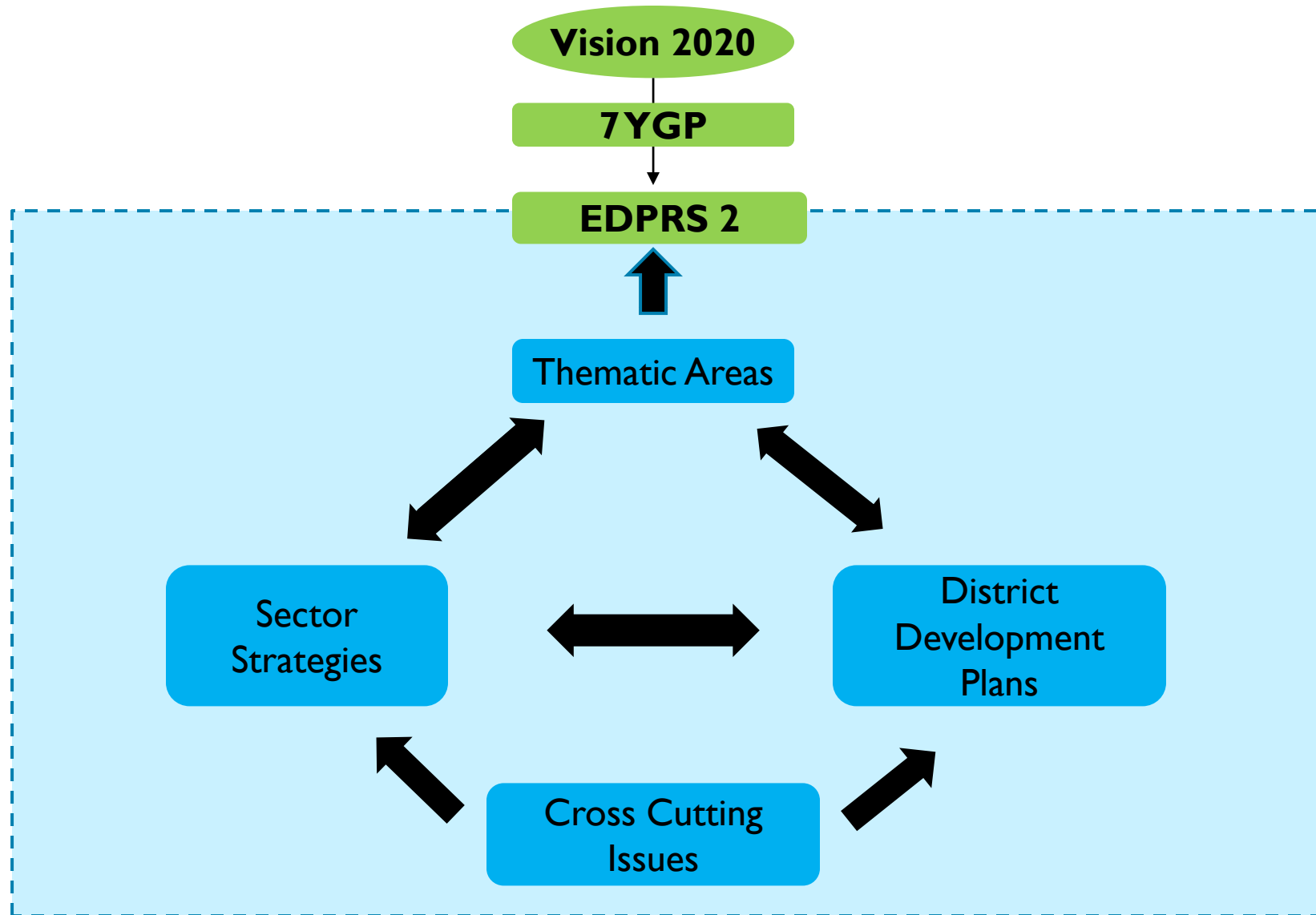
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### Sustainability

- ▶ Ensure that programs and targets achieved from EDPRS 2 are long lasting

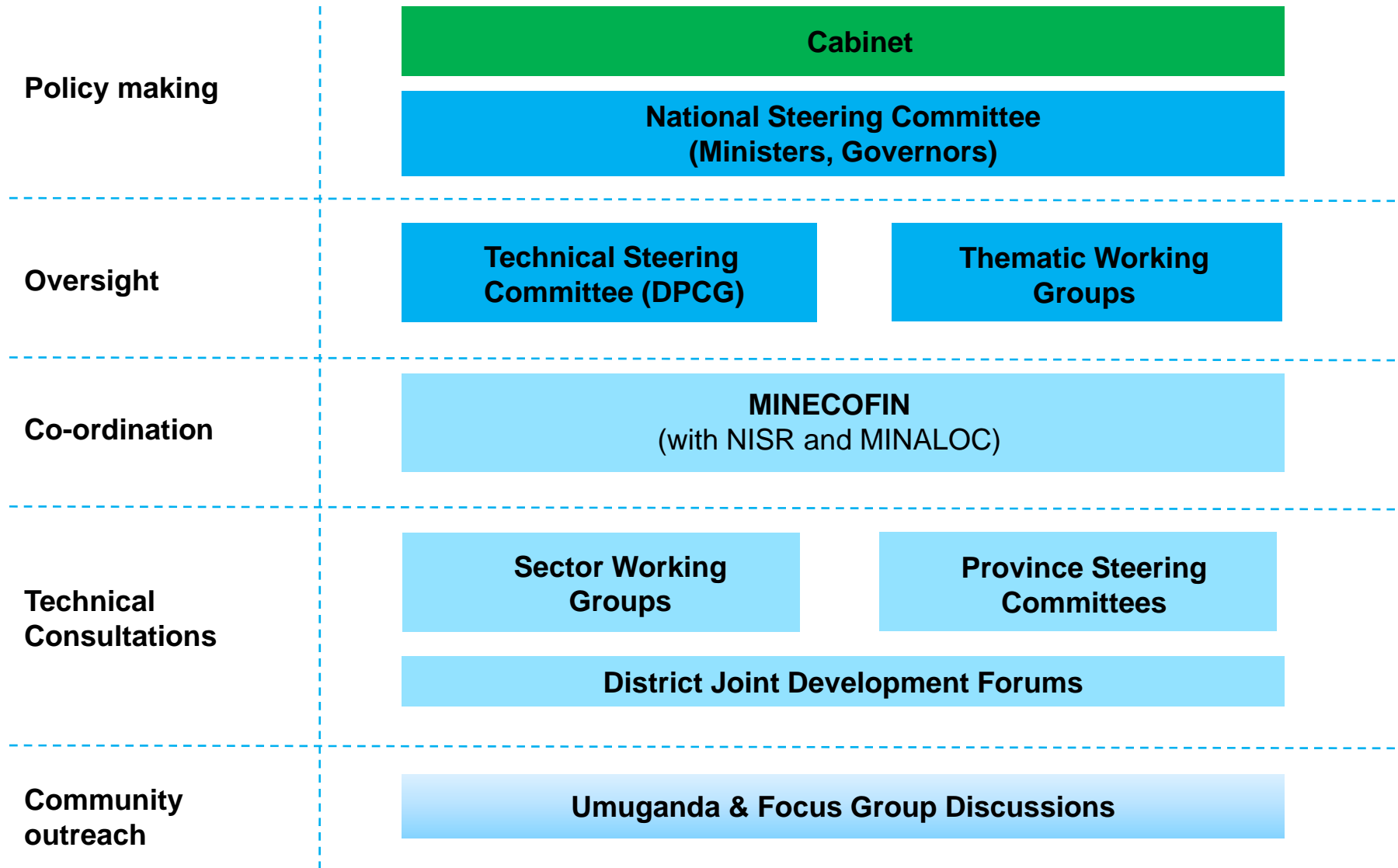


## EDPRS 2 Methodology creates strong links between Thematic, Sector and District Strategies





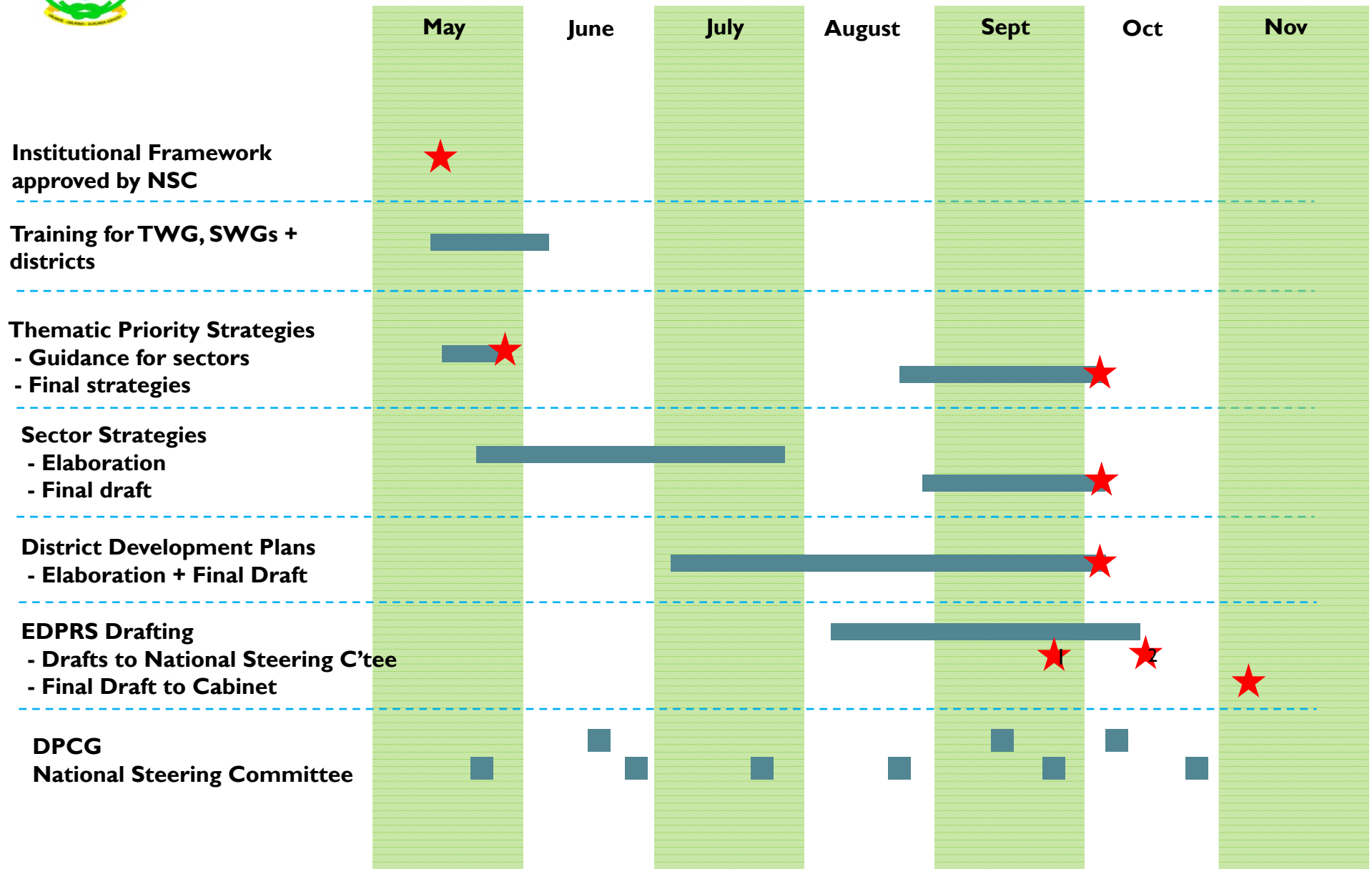
# EDPRS 2: Institutional Framework





★ - Critical milestones

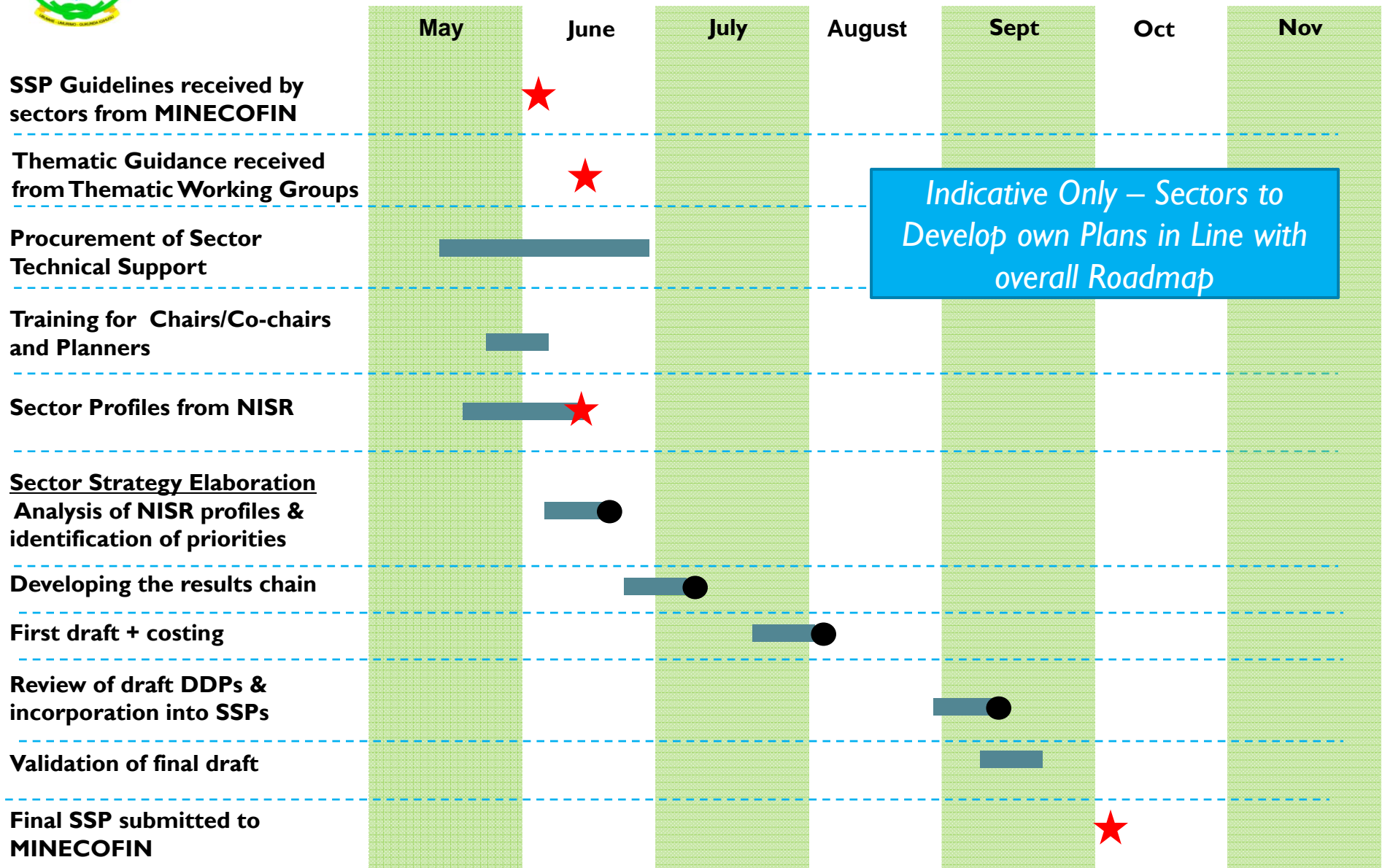
# EDPRS 2 will be elaborated by November 2012







# Sector are required to finalise SSPs by September



*Indicative Only – Sectors to Develop own Plans in Line with overall Roadmap*

★ - Critical EDPRS milestones

● - Proposed Sector workshops + MINECOFIN quality assurance



## Thematic Working Groups will work with sectors to develop EDPRS 2

### ROLE OF THEMATIC WORKING GROUPS

#### Thematic Guidance Notes for all sectors

- Outlining thematic objectives and potential strategies to achieve them
- Identifying role of sectors and districts in thematic areas and contributions needed

#### Quality assurance for Thematic Objectives

- Cross-checking that sector and district outcomes contribute adequately to thematic objectives
- Providing feedback to sectors and districts

#### Thematic Strategy Development

- Developing Thematic strategy to address thematic objectives
- Monitoring and evaluation of thematic outcomes relying on sector and district M&E frameworks



# EDPRS 2 will focus on four Thematic Areas and supported by Foundational Issues

**Emerging priorities for high growth and fast poverty reduction during EDPRS2**

## THEMATIC AREAS

- Economic Transformation
- Rural Development
- Productivity and Youth Employment
- Accountable Governance

**Ongoing priorities from EDPRS 1 that need continued focus**

## FOUNDATIONAL ISSUES



**Both are critical for Rwanda's development at both the National and District level**



# EDPRS 2 Approved Thematic Areas

**Economic Transformation**

**Rural Development**

**Productivity and Youth Employment**

**Accountable Governance**

**Example issues to be addressed under the thematic areas:**

Diversification of economic base

Sustainable development of human settlements

Judiciary reforms

Private Sector Development

Modernization of Agriculture

Education and skills development

Public Accountability

Infrastructure Development

Natural Resource and Environment Management

Job creation focused on Youth

Development Communication

Urbanization

**Foundational / underpinning issues**

e.g. malnutrition, early childhood development



# Rationale behind Thematic Areas in EDPRS 2

## ❖ **Economic Transformation**

- ✓ Structural shift in economy is the only way to achieve target of 11.5% growth
- ✓ Private sector development and urbanization can be key drivers of growth

## ❖ **Rural Development**

- ✓ Even with urbanization, large percentage of Rwandans will continue to live in rural areas
- ✓ Need to ensure accelerated provision of basic goods and services, and poverty alleviation

## ❖ **Productivity and Youth Employment**

- ✓ Productivity and skills will become a key constraint to economic transformation without interventions in education and skills
- ✓ Urgent need to ensure jobs for large number of youth entering the workforce

## ❖ **Accountable Governance**

- ✓ Citizen engagement, ownership and more efficient governance are pre-requisites for success in EDPRS implementation

## ❖ **Foundational / underpinning issues**

- ✓ Some priorities under PRSP/ EDPRS 1 remain and will remain priorities over the longer term. They are underlying the four thematic areas while ensuring their sustainability



## Sectors will contribute to multiple Thematic Areas

	Economic Transformation	Rural Development	Productivity & Youth Emplt.	Accountable Governance	Foundational Sectors
Private Sector	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Energy	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			
Transport	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			
Agriculture	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		
Environment & Natural Resources	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			
ICT	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		
Urbanization	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			
WatSan		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>

**Note: Indicative Mapping subject to feedback from sectors**



## Sectors will contribute to multiple Thematic Areas

	Economic Transformation	Rural Development	Productivity & Youth Emplt.	Accountable Governance	Foundational Sectors
Macro and Finance Sector	<input checked="" type="checkbox"/>				<input checked="" type="checkbox"/>
Health			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
Education			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
Social Protection		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>
Youth			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>
PFM					<input checked="" type="checkbox"/>
JRLO				<input checked="" type="checkbox"/>	
Decentralization				<input checked="" type="checkbox"/>	

**Note: Indicative Mapping subject to feedback from sectors**



# Key Issues to be addressed in Thematic Areas

## Economic Transformation ( for 11.5% real GDP growth)

- ❑ How to achieve changed shares on the economic sectors:
  - ✓ Agriculture: **8.5% growth**
  - ✓ Industry: **14% growth**
  - ✓ Services: **13.5% growth**
- ❑ Strengthen linkages between the three sectors of the economy
- ❑ Export-led growth (for **28% annual exports growth**)
  - ✓ Attracting export-oriented FDI
  - ✓ Clustering
  - ✓ Which products (services)?





# Key Issues to be addressed in Thematic Areas

## Economic Transformation ( for 11.5% real GDP growth)

- ❑ **Infrastructure for growth**
  - ✓ Reduced cost of doing business (how to reduce energy and transport cost?)
  - ✓ Reliable and adequate access to energy
  - ✓ Logistics hub
- ❑ Private sector competitiveness (and quality service delivery) /STI for growth (use of technology at all levels of society)
- ❑ Urbanization:
  - ✓ Cities that will be “Poles of growth”



# Key Issues to be addressed in Thematic Areas

Rural Development (to reduce poverty from 45% to under 30%)

- ▶ **Sustainable development of Human settlements**
  - ▶ Increase access to safe and affordable shelter,
  - ▶ Improve and accelerate grouped settlements in the rural areas - imidugudu,
  - ▶ Prevent the occurrence of slums and unplanned housing
  - ▶ Ensure elaboration of Master plans for all districts and detailed plans for cities
  - ▶ Provide basic infrastructure (as per Master plans of cities) to attract private sector investment in housing (including water and sanitation, recreational spaces, electricity, etc.)



# Key Issues to be addressed in Thematic Areas

Rural Development (to reduce poverty from 45% to under 30%)

- ▶ **Sustainable development of Human settlements**
  - How can we promoting a sustainable and spatially integrated development of human settlement to support socio-economic development?
  - How can we promote structured integrated urban development and development of low cost housing.
  - Promoting functional relationship between urban and rural development



# Key Issues to be addressed in Thematic Areas

## Rural Development (to reduce poverty from 45% to under 30%)

### ❑ Accelerated modernization of agriculture

Includes modernizing, diversifying and commercializing agriculture through;

- i) Increase value addition and higher productivity
- ii) How can we develop agricultural related services ?
- iii) How do we ensure sustained food security and income.
- iv) What should be done to reducing risk associated with agriculture production, and distribution including irrigation and insurance.



## Key Issues to be addressed in Thematic Areas

### Productivity and youth employment (to create 1.8 mln off-farm jobs)

- ▶ Skills Development
  - ▶ Manpower development (building and retaining capacity)
  - ▶ Bridging the mismatch between training and labour market demand
- ▶ Enhancing labour productivity and income in both formal and informal economies
- ▶ SMEs development for jobs opportunities for youth – encourage and facilitate entrepreneurship
- ▶ Mobilize the youth for accelerated development



# Key Issues to be addressed in Thematic Areas

## Accountable Governance

- ▶ Citizen-centered approach:
  - ▶ Promote coordination, harmonization and ownership of the development process
  - ▶ Encourage public-private participation in socio-economic development
  - ▶ Promote satisfaction of the population with public service delivery
- ▶ Development communication
  - ▶ Mainstream development communications into national planning system
  - ▶ Enhance information dissemination on Government programs



# Key Issues to be addressed in Thematic Areas

## Foundational/Underpinning Issues

- ▶ Macro economic stability
- ▶ Early childhood development
- ▶ Education - basic
- ▶ Fight against malnutrition
- ▶ Healthcare - primary
- ▶ Social protection
- ▶ Public financial management
- ▶ Water and Sanitation

... And others to be added (with reference to Vision 2020, MDGs, 7YGP)



**THANK YOU**

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