

Ministry of Finance and Economic Planning Office of the United Nations Resident Coordinator



**Development Partners Coordination Group** 

# XXXI DEVELOPMENT PARTNERS COORDINATION GROUP MEETING

# Held on Thursday, 4 May 2006, 09:00 to 12:00

# **Ex-MINIPLAN Conference Room**

# KIGALI, RWANDA

# **MEETING MINUTES**

Annex I: Follow-up matrix Annex II: List of attendees Annex III: Private Sector Development Presentation Annex IV: Education, Science & Technology, Research and Development Presentation Annex V: Justice, Reconciliation, Law and Order Presentation

# 1. Agenda Item #1: Review and Adoption of the February 9th DPCG Minutes

# Ernest Rwamucyo – Director General for Economic Development

1.1. The Chair, Director General for Economic Development, reviewed the Agenda.

1.1.1. Item #6 on the Agenda (Draft Concept Note for a Rwanda IMG) was removed since

internal GoR discussions are still ongoing. This item will be tabled at the July DPCG.

1.1.2. The Agenda was adopted.

*1.2.* The Chair and the co-Chair, UN RR/RC, reviewed the 9 February 2006 minutes; these were adopted with no change.

*1.2.1.* An error occurred on the title which indicates that the previous DPCG Meeting was the  $26^{\text{th}}$ ; it will be changed in order to reflect that it was actually the  $29^{\text{th}}$  meeting.

1.3. A soft copy of the 2006 Development Partners Retreat (DPR) Report has been

distributed, and comments may be submitted in writing to dpcg.mail.rw@undp.org. The

ACHA deliverables summarized major resolutions of the 2006 DPR Report. The deliverables were adopted with no change.

# 2. Agenda Item #2: Update on Rwanda Aid Policy - RAP

# Jean Jacques Nyirubutama – EFU Director, MINECOFIN

2.1. The GoR is developing an aid policy to improve the effectiveness with which aid is solicited, managed and used in Rwanda. Several drafts have been presented at workshops and meetings over the last year to representatives of the GoR and DPs. A number of in-depth discussions have taken place; and, at each stage, the RAP has been drafted to take into account the emerging consensus on a range of issues. The last consultation held was at the

DPR in March 2006. The GoR is grateful for the support, advice, and encouragement from its DPs. The RAP has not evolved much in content since the retreat, the notable exception being that the comments and concerns expressed by NGO's have been taken on board; and, the parts of the policy concerning NGOs have been clarified. We remain most grateful for their input to the policy development process.

2.1.1. The draft Aid Policy is in the final stages of internal review and translation. It is expected that the policy will be discussed by Cabinet within the next week or two. Upon endorsement of the policy by Cabinet, the External Finance Unit will draw up an action plan for the implementation of the Policy. As agreed at the DPR in Gisenyi, donors will be invited to conduct a situation analysis exercise, in which they will look at their current practices in Rwanda vis-à-vis the Aid Policy and the Paris Declaration. This will in turn lead to the development of action plans consistent with the Rwanda Aid Policy.

2.2. Discussion Points

2.2.1. **Monitoring** – A DP stated that it was good news that Rwanda is currently moving towards implementation of the RAP. The DP sought clarification on how to monitor the implementation of the RAP on the GoR and DP side. Director EFU responded that the IMG will be in charge of following up on the implementation of the RAP. By mid-May, a final orientation on how to put into place IMG will be conducted. The current proposal is to have 4 people chosen based on their independency from GoR and DPs. With the Minister, MINECOFIN will propose how to constitute IMG.

2.2.2. Salary Top-Ups – Clarification of how to implement topping up of salaries in the coming months was also sought. The Chair responded that MINECOFIN is the only case that has been presented for top-up. The MIFOTRA pay policy is being implemented for all GoR agencies; and, this is subject to a Cabinet decision and finalization. MIFOTRA is to provide clarifications on salary top ups. MINECOFIN is to circulate a statement on the issue. 2.2.3. OECD/DAC Survey – OECD/DAC will do a global review on how the Paris Declaration has been implemented in signatory countries. The DP suggested that if a situational analysis of Rwanda is done, it could feed into the process of the review. The ACU Head of Unit informed the DPCG that there is a baseline survey that will role out in all participating countries; Rwanda was invited to roll out a baseline, the GoR agreed, and the EFU will coordinate this exercise. This exercise will provide a benchmark on where Rwanda stands in terms of aid effectiveness and can serve as a basis for the IMG.

*2.2.4.* **Self-Assessments** – A DP suggested that as soon as the RAP is adopted, EFU should work with donors to establish guidelines on the design of the self assessment. Donors should

be given about 4 weeks to complete the assessment. After the silent period, a peer review should be held to decide if there will be a joint response. The ACU Head of Unit stated that the EFU has already drafted a set of guidelines for self-evaluations. This is a draft and will only be released once Cabinet has approved the RAP. A self-assessment can not be separated from a Plan of Action. The EFU is interested in how donors will respond to the provisions of the RAP. If DPs can not fully comply with the RAP, the EFU will hold bilateral negotiations with DPs for agreeing on transition measures. The goal is to have a joint statement by DP at the 2006 DPM meeting. The Co-Chair added that an exercise is being carried by the UN to evaluate how different UN agencies are funded and how expenditures are managed. UN Rwanda has been selected to present by 8 May 2006 the standing of funding for all UN agencies in Rwanda. This exercise will facilitate the self-assessment.

#### 3. Agenda Item #3: Update on EDPRS Elaboration

#### Ernest Rwamucyo – Director General for Economic Development

3.1. The backward-looking review is in its final phase and has thus far been successful. ToRs for the review have been clarified ToRs and expectations agreed upon. All SWGs have met and are in the process of drafting backward-looking reviews in line with the ToRs. Many backward looking chapters have been prepared; 5 May is the deadline for those which have not been completed. The GoR calls upon all SWGs to abide by this deadline to submit drafts. The plan is then to circulate these chapters to the cross-cutting issues (CCI) working group to ensure mainstreaming of CCI in the backward-looking review. These chapters will also be discussed internally within MINECOFIN to ensure quality and compliance with the ToRs. *3.1.1.* The Private Sector is the only area where the GoR feels that participation is not vibrant enough. Reliance has been more focused on the Federation of the Private Sector Secretariat. The GoR hopes to mobilize other associations within the Federation.

3.1.2. On 3 May, the GoR held a session at Novotel to brainstorm on the forward looking part of the EDPRS process. A small and manageable group participated in the discussions which aimed to prepare for wider debate on this issue. Key areas looked at were work and methodology being used within GoR frameworks; methodology proposed in MDG needs based assessment; and the rights based approach. A key point which emerged and remains to be finalized in a larger forum is the need for an overarching analysis of the EDPRS. There is a need to recognize synergies and ensure these across and between sectors. Discussions also focused around costing for the EDPRS. A draft of the outcomes of these decisions will be circulated. *3.1.3.* Recruitment for the overarching consultancy has been finalized. Interplan (a UK based firm) has been selected for the consultancy. Ultimately, this should allow to formulate a forward looking methodology which will be shared widely for all to provide feedback. *3.1.4.* On 5 May, the GoR will start on the selection of working group facilitators. The recruitment process is to be finalized within 2 weeks.

3.1.5. The Steering Committee has agreed to meet monthly and decided that it would be better to meet once feedback on the quality of SWG papers has been received in order to properly discuss next steps. An invitation for this meeting should be sent out soon. 3.1.6. Regarding the recommendations from the EDPRS Launch: a statement of priorities for 2007 is being prepared. The GoR has been taking stock on the administration of decentralization and a draft of the fiscal decentralization policy is being finalized. By 15 May, the GoR will organize a meeting to hold wider consultations on the emerging priorities and to assess the backward looking review. There is a plan to hold a wider working session with all Planning Directors during the first week of June in order to produce a draft to be available for discussion at the next DPCG. By 15 June, the GoR aims to have a comprehensive statement of priorities as a basis for 2007 budget. The DPU will prepare comprehensive feedback on other recommendations of the Launch.

## 4. Agenda Item #4 Sector Working Groups

### 4.1. Private Sector Development

# See Annex III: presentation by Justin Nsengiyumva – Secretary General MINICOM

### 4.2. Education, Science & Technology, Research and Development

See Annex IV: presentation by Narcise Musabeyezu – Secretary General MINEDUC

#### 4.3. Health Sector Development

### Dick De Clercq - Co-Chair Belgian Cooperation

*4.3.1.* The zero draft of the self-evaluation report is ready but still needs additional input from the technical staff of MINISANTE and the TWGs of the Health Sector Cluster Group (HSCG). The roadmap is as follows: comments to be received by Monday 8/05; the team of section coordinators meets on Tuesday 9/05 and the SWG on Wednesday 10/05 to discuss the additional information gathered, improve and amend the text; report to be sent on Friday 12/05 to MINECOFIN. Partners involved in the SWG are the members of the HSCG. Ten members are involved in producing the report. Members of the private sector will also be contacted to participate. The SWG met twice since 27 March: 18/04 and 3/05. *4.3.2. Progress against PRSP objectives*: 3 general objectives were stated in the PRSP: a)

prevention of disease, b) increased access to PHC, c) improvement of quality of services. The

**Comment [KIO1]:** What does this stand for?

PRSP objectives are included in the Health Sector Strategic Plan (HSSP) objectives, albeit not on a one-to-one basis, as 7 strategic objectives for the health sector have been defined in the HSSP. Progress has been made: a) universal vaccination coverage has not yet been achieved but vaccination rates remain fairly high, a Global Fund grant allowed for the purchase of ITNs (bed nets) on a large scale, condom distribution is part of HIV/AIDS activities and ongoing; b) subsidization of ARVs has been initiated and the list of essential drugs developed, community based insurance schemes ('mutuelles') have been made a priority, membership numbers have increased steeply; c) performance based financing (PBF) at the PHC level is institutionalized and a PBF roll-out plan has been developed. *4.3.3. Indicators*: Between 2002 and 2003, 5 indicators were identified for measuring progress in health. With the development of the HSSP in 2004, 29 new indicators were identified across the 7 objectives. Only 3 indicators remained the same from 2002 to 2005. So far only one year of data (2005) is available to monitor progress against the new indicators making an analysis of progress against these indicators difficult.

4.3.4. Progress in strategy development: There is a HSSP and sub-sector strategies have started to be developed, working out in more detail the implementation strategies to achieve targets set for the sub sector. Among others, the HIV/AIDS strategic plan has been revised and strategic plans for human resources, nutrition, maternal, and child health and reproductive health have been developed.

4.3.5. Progress in budget execution: In terms of the PRSP, with its objective of reducing poverty, the execution figures for programme 1, the provision of basic health services, are insufficient. Over the last three years, its share of the budget decreased and its execution persistently lagged behind targets. In contrast with this, budgets for tertiary health care tended to be over executed and generally increased. This is not accurately reflected in the budget figures by MTEF Programme revealing a basic weakness of the MTEF structure and classification. MTEF programmes are not aligned with HSSP objectives. Lastly, the information derived from budget execution figures is of limited value at the moment, due to the importance of off-budget externally funded vertical programmes.

*4.3.6. Main constraints*: Human Resources remain an important constraint in the sector. Recently, a HR Strategic Plan has been developed by MINISANTE and presented to the DPs for support through a basket funding mechanism that has been created on the path to a SWAp. 4.3.7. *Main gaps in the current analysis*: there are numerous reviews/analyses in the health sector and some are not yet adequately exploited. Therefore more technical input has been asked for.

4.3.8. Coverage of cross-cutting issues: The main cross cutting issues identified in the PRSP1 are reflected in sector strategies. *Environment*: environmental health is a sub-programme of objective 5 of the HSSP. *Gender*: strategies relating to gender issues are maternal and child health, reproductive health. HIV/AIDS: forms an integral part of the HSSP and is addressed in detail through the work of the CNLS and an important portion of DPs active in the health sector; *HIV/AIDS* tends to be one of the best funded intervention areas in the country. *ICT*: an ICT unit has been created with the reform of the Ministry's structure, a comprehensive review of health information management systems is about to be completed. *Social Protection and Employment*: objectives relating to geographic and financial access to health care, such as the construction of new health centre level, include aspects of social protection. *4.3.9. Support needed*: Time constraints to produce this report did not allow for contracting someone knowing the Rwandan health sector from within, to collect relevant data and analyze them.

### 4.4. Justice, Reconciliation, Law and Order

## See Annex V: presentation by Anne Gahongayire - SG Supreme Court

### 4.5. Discussion Points

4.5.1. The Co-Chair of the Justice SWG added that the PRSP1 set minimal objectives for the Justice sector and therefore created difficulties in monitoring and evaluation of the justice sector. The draft self-evaluation therefore also focuses on outcomes achieved which were not set as targets in the PRSP1.

4.5.2. A DP noted a common theme across the four presentations; namely, indicators in the first PRSP were either not precise or did not cover all areas necessary for good monitoring and evaluation. It is not always clear if the process is going in the right direction without a good M&E framework.

4.5.3. The Chair responded that it is crucial to look at outcomes, rather than activities. In terms of indicators, this will be critical for M&E. Gaps across many sectors need to be brought on board for the second generation PRSP. Some sectors have put forward request for support. It will be easier for MINECOFIN if SWGs that feel that they need more support communicate with the DPU. Partners should contribute to the EDPRS elaboration through one pooled mechanism.

4.5.4.MIGEPROF Representative commented on methodology. The 4 presentations seemed to highlight the difficulty in consulting with all the necessary stakeholders. He asked how joint sector reviews will be linked with the forward-looking approach, and how SWGs can ensure synergies between areas with close linkages. He mentioned that 13 sub-themes had been identified in the CCI Working Group, and the need to simplify the number of issues by combining related sub-themes.

4.5.5. The Chair mentioned the importance of this process and the need to share experiences, especially by learing from more advanced sectors, such as education. MINEDUC was encouraged to share more its experiences as this example needs to be emulated. Even after the backward-looking review deadline, SWGs can refine drafts in order to set a firmer ground for the forward-looking process. He also acknowledged that 13 CCI is too many, and that certain issues could be grouped or be addressed in a different manner. The CCI Group is urged to reconsider the amount of CCIs. CCI Group should set up a small technical working team which can deal with many CCI issues at once. It is currently overwhelming due to the amount of sub-groups. This group should be supported by a small secretariat, and the resources for that could be put forward. The idea of having separate meeting per theme was discouraged by the Chair.

4.5.6. A DP mentioned that there is confusion on the role of the CCI Group. The point is to raise issues and questions on whether SWGs are bringing up these issues. The CCI Group needs to look across all SWG to make sure issues are taken into account and ensure the quality of zero drafts.

# 5. <u>Agenda Item #5: Report Back on 2006, April Joint Budget Support and PFM Review</u> Kampeta Sayinzoga – Budget Support Specialist EFU

5.1. The Joint budget Support and PFM Review (JBSR) was conducted jointly by the GoR and the Budget Support Harmonization Group in Rwanda (African Development Bank, European Commission, Sweden, United Kingdom, World Bank and the IMF). Germany and Canada participated as observers as they expressed interest in moving to budget support in the future. UNDP also participated as an observer because of its role in aid coordination, harmonization and alignment and co-Chair of the DPCG. It was held from 3 to 12 April 2006 in Kigali.

5.1.1. Generally, donors and GoR were extremely pleased with progress on Budget Support. 2005 was a good year in improving the quality of the dialogue, notably, by the introduction of bi-annual Joint Budget Support and Public Financial Management Reviews. These reviews have now been institutionalized and provide an ideal forum to share key information and reduce transaction cost of aid for GoR. GoR has been requested to improve budget reporting to provide regular information to donors for their in-year reporting to their headquarters. On the other hand, donors also have to improve their long term commitment and frontloading to the first quarter of the fiscal year.

*5.1.2.* On the EDPRS, The JBSR concluded that the process is generally well managed but MINECOFIN needs to ensure that it be based on available evidence. The importance of the timely development of an EDPRS Matrix on which all budget support will be based was also highlighted as being paramount.

5.1.3. Budget Support donors commended the GoR for the good process in implementation of the PFM reforms and recommended that capacity gaps at local level be immediately addressed. Progress on procurement was assessed as insufficient and need to be accelerated. As in the case of PFM, it was recommended that capacity be built at local level in the near term. The Review cautioned the GoR of the current high fiduciary risks at local level which if not addressed could negatively affect budget support.

5.1.4. Education presented its excellent 2005 performance (quoted best year ever). Donors were particularly pleased with the balance of financing between primary, secondary and tertiary education. The sector may want to consider further decentralization in the future. New impact data on health is encouraging, showing significant progress in maternal mortality and infant mortality rates. Budget Support donors raised concerns on the way the sector was managed in 2004 and 2005. On energy, Donors showed high level of sympathy for the shift of priority in 2005 to methane gas development. They nonetheless recommended that rural electrification and energy issues be also tackled in 2006. The water sector presented excellent progress which was hailed by all participants to the Review. It was recommended that MINECOFIN considers an increase of its allocation in the June revised budget so as to reward good performance. Agriculture showed tremendous progress in planning and monitoring unfortunately performance of the sector was not as positive. It was recommended that MINAGRI be innovative and designs pilots which could be scaled up at a later stage as water did. This could be done as part of the EDPRS process.

5.1.5. On cross-cutting issues, concerns were raised on the lack of coordination between HIDA and the sectors. Particular emphasis was placed on the importance of knowledge transfer to ensure sustainability of capacity building efforts. On decentralization, donors commended the new developments and the performance contracts recently signed with the President of the Republic and requested that modes of transfers of funds be defined to ensure that resources follow commitments.

### 5.2. Discussion Points

*5.2.1.* As co-Chair for the JBSR, the EC representative congratulated the GOR on a well organized review and on the clarity of most presentations. MINECOFIN is getting very close to international best practice in these types of reviews. In terms of performance, most donors were happy, especially for the education and water sectors. However, four areas which still need to be addressed before September are: health (budget execution), agriculture (results), energy (non-methane projects), and PFM and procurement (acceleration in reforms and progress).

*5.2.2.* Canada clarified that it will not provide budget support in 2007. CIDA is considering budget support as a long-term objective.

5.2.3. The DFID Head of Office informed the DPCG that a new rolling programme had been approved by the Secretary of State, which will improve predictability. DFID will aim to provide funding early in the 2<sup>nd</sup> quarter. The EDPRS matrix will be an important element in looking at performance. He added that a presentation on the long running evaluation of BS will be given in Paris, next week. Findings will include figures for Rwanda. The overall conclusion is that BS is a viable modality when applied under right circumstances. The report is available on the OECD/DAC website. The ACU Head of Unit added that a debriefing workshop with research centers conducting surveys on BS will be held in Kigali in September or October.

# 6. Agenda Item #7 Announcements

### 6.1. Sixth Africa Governance Forum – AGF

#### Francis Gatare - Special Advisor to the President on NEPAD

*6.1.1.* The AGF will take place from 9 to 11 May 2006 in Kigali. The AGF is a forum which started in 1997 as an initiative sponsored by the UN Special Initiative for Africa; it is to create a forum for African leaders to share governance challenges and ideas. The previous AGF took place in Maputo in 2002. As NEPAD emerged on the African agenda, it was designated that the 6<sup>th</sup> AGF would deliberate on NEPAD governance instruments. Since then, the implementation of the APRM had not been completed; for this reason the AGF was postponed until 2006. For Rwanda to be selected as host country is an honor. MINALOC and Protocol are sending out invitations; and the GoR apologizes for late transmission of invitations. Participation in this forum is on the basis of peer review. 25 countries have participated in the APRM; 6 other have requested two participate; in total, 31 African countries plus DP agencies will participate. There is an attempt to bring at least one journalist from each of the 25 countries to deliberate amongst themselves and cover the event. UNDP is

currently consolidating the invitation list. The GoR requests that DP present in Kigali inform the GoR of who will be participating from their capitals; DPs in-country are requested to submit those names to UNDP.

# 6.2. Silent Period

## Jean Jacques Nyirubutama – Director EFU

*6.2.1.* As agreed at the 2006 Development Partners Retreat, MINECOFIN is prepared to propose the silent period for 2006. The silent period is a span of time agreed upon jointly between the GoR and its DPs, in which a considerable reduction in missions and meetings is to be enforced in order to reduce the burden on Government and allow it the time necessary to properly prepare its national budget. The silent period should be enforced by DPs themselves in recognition of the principles embodied in the Paris Declaration on Aid Effectiveness and the provisions of the Rwanda Aid Policy. MINECOFIN is the primary Government institution responsible for ensuring DPs are informed of the silent period and abide by it. The silent period affects all bilateral and multilateral donors, international organizations, non-governmental organizations.

6.2.2. MINECOFIN proposes that the silent period be held between August  $1^{st}$  and October  $15^{th}$  2006. This gives the Government approximately 2 months to draft the finance law that is to be submitted to Parliament on October  $5^{th}$  2006. Development Partner missions and meetings that meet the following criteria may be allowed during the silent period:

- The mission or meeting is part of the process of drafting the finance law.
- The mission or meeting has been pre-approved at the beginning of the fiscal year to take place during the silent period and no objection has been raised by the Ministry of Finance and Economic Planning.
- The mission or meeting is *crucial* to the timely elaboration of the EDPRS.
- The mission or meeting involves *only* Government institutions that have *no* role in drafting the finance law.
- The mission or meeting involves *only* development partners.

*6.2.3.* All DP missions and meetings that do not meet any of these reasonable criteria and increase burden on the Government of Rwanda during the silent period are unsolicited.

# 6.3. Programming of the 10<sup>th</sup> European Development Fund (EDF)

# Jean Barbé – Head of Economics and Governance Section EC Delegation

*6.3.1.* The aim is to prepare a document and a programme with the GoR to reach a consensus amongst all actors to align priorities. All EU member statements are to agree on this document. Local consultations with EU member states in Kigali have started, as well as those

with non-state actors and other DPs. The concept note focuses on the scope of cooperation. If GoR has any comment with regard to amending the document, they are welcome to submit these. The deadline is to receive any comments by mid-may.

### 6.4. SWAP Joint Learning Event

### Jean Jacques Nyirubutama – Director EFU

*6.4.1.* In January 2006, MINECOFIN submitted a joint application on behalf of 6 sectors/themes for the Joint Learning Programme. In March, MINECOFIN was informed that Rwanda had been chosen as one of four countries selected worldwide for this round of training. The training will take place at Akagera Lodge, from 6 to 8 June 2006, and will be followed by a Senior Level Session on Friday, June 9<sup>th</sup>, in Kigali. The 6 sectors undergoing the training in Akagera will be: (1) Decentralization; (2) Justice; (3) Agriculture; (4) Natural Resources, including lands, environment, water, forestry and mining; (5) Health; and (6) Capacity Building.

6.4.2. The event is designed and initially funded by a group of donor agencies working together in the "Train for Development Network". All local costs will be covered by the Aid Coordination Unit basket fund. Development Partners attending the training in Akagera are requested to cover their own accommodation. Two senior facilitators have been dispatched for this training, one of which you may know, Catherine Dom Mokoro, who has worked here as part of the General Budget Support Evaluation study.

*6.4.3.* Through 'learning by doing', the training on the sector-wide approach (SWAp) aims to closely link current thinking and good practice regarding SWAp's to actual sector programme processes in the country. By the end of the event, participants should be able to intensify their work through a sector wide approach in relevant sectors by:

- sharing a language and understanding of the key components of a sector programme;
- assessing present conditions and options for actions that will contribute to the success of sector programmes;
- understanding the roles and responsibilities of different stakeholders;
- recognizing and mobilizing resources to deal with major risks and challenges;
- sharing a common understanding on tools and instruments for funding sector plans including at decentralized level; and,
- defining next steps to move the process forward.

6.4.4. The event will be structured flexibly in terms of content and time. 6 core modules of

the draft programme cover:

- Key concepts, elements, support modalities and processes;
- Macro-level and sector policies;
- Public financial management;
- Institutional capacity;

- Accountability and performance monitoring;
- Aid alignment and harmonization, support modalities and operational tools.

*6.4.5.* Two weeks ago, MINECOFIN sent letters requesting co-chairs of the clusters that applied to identify 5 participants from each sector (4 Government, 1 Dev Partner) that will attend the training in Akagera. Although responses have yet to be received, MINECOFIN expects to receive confirmations no later than mid-May. An email will be sent to all co-chairs reminding them to identify the participants for each sector. Participation is limited, in order to ensure more focused discussion and action-oriented group work. For this reason, MINECOFIN has chosen to hold a Senior Level Session on Friday, June 9<sup>th</sup>, in order to provide politicians and other senior officials with a framework for discussing SWAps, as well as identify opportunities and challenges ahead. Next week, invitation letters for this event will be sent to Ministers, relevant heads of autonomous government agencies, as well as primary representatives of the DPCG (i.e. heads of cooperation agencies).

### 7. Agenda Item #8 AOB

## 7.1. Brief Update on Decentralization Reform

### Nepo Rugemintwaza, NDIS – MINALOC

7.1.1. The territorial and administrative reforms are done. Districts now have enlarged competencies and recently signed performance contracts. After the re-organization of the Rwandan territory, executive committees have elaborated yearly plans trough different forums. The plan of action designated a performance contract that districts have signed with the President of the Republic. Each district is to set its baseline, norms and objectives. This contract was signed one month ago and districts are putting these policies into place. The GoR is looking for funds and TA for the central and district levels. As a first evaluation session, districts will present achievements, challenges, and future perspectives to the Parliament in October 2006. These evaluations are intended to take place on a bi-annual basis.

### 7.2. Brief Update on DAD data entry form

## Dereck Rusagara – ICT Specialist ACU

7.2.1. The process started this week. A few agencies have still not given the name for a focal point (IFAD, UNHCR, China). Two training sessions have been held; one more session will be held to train those remaining. The objective is to have more exhaustive and comprehensive data in the DAD by the end of May.

Secretary General and Secretary to the Treasury Ministry of Finance and Economic Planning Government of the Republic of Rwanda Co-Chair of the Development Partners Coordination Group

Resident Representative / Resident Coordinator United Nations Development Programme Kigali, Rwanda Co-Chair of the Development Partners Coordination Group

# **ANNEX 1 – FOLLOW-UP MATRIX**

Follow-Up Actions	Responsibility	Required Coordination	Due date
OBL to be ratified by Parliament	Parliament	MINECOFIN	June
Cabinet decision on Vehicle Policy with regard to Development Projects to be disseminated with figures relating to cost effectiveness and revenues acquired from Policy	Cabinet MINECOFIN	MININFRA	July
Concept Note for an Aid Policy monitoring mechanism to be discussed through DPCG	EFU	MINECOFIN DPCG	July DPCG
Aid Policy to be submitted for Cabinet discussion and approval	Cabinet	EFU-MINECOFIN	end-May
Provide clarification on salary top-ups and circulate a statement on the issue.	MIFOTRA – MINECOFIN		July
All SWGs to submit papers to DPU for internal GoR Discussion and CCI Group evaluation	SWGs	DPU	5 May
Recruitment process for facilitators of SWG to be finalized	DPU	SWGs	end-May
A draft of outcomes from EDPRS forward- looking brainstorming session held on 3 May to be distributed to DPs	DPU	MINECOFIN	June
Set date to hold country-wide consultations on backward-looking review	DPU	MINECOFIN	15 May
CCI Working Group is urged to reconsider the number of CCI it has set forward	CCI Working Group	DPU	ASAP
DPs to plan for silent period, which is to be held between Aug 1 <sup>st</sup> and Oct 15 <sup>th</sup> 2006	GoR	DPs	
SWAP JLP to be held from 6 – 8 Jun and GoR and DPs to confirm participation	EFU – ACU	GoR & DPs	mid-May
All DAD FPs to be trained and data to be entered	EFU – ACU	DPs	end-May

# **ANNEX 2: LIST OF ATTENDEES**

# (by organization)

	Full Name	Job Title	Organization
1	Mr. A. Kader Gueye	Resident Representative	AfDB - African Development Bank
2	Mr. Elke B. Isimibi	As. Disbursement	AfDB - African Development Bank
3	Mr. Dirk Heuts	Cooperation Counselor	Belgian Embassy
4	Mr. Dick De Clercq	Cooperation Attaché	Belgian Cooperation
5	Mr. Julie Fournier	Development Cooperation	Canadian Embassy
6	Mr. Michel L. Fréchette	PSU Director, CIDA	Canadian Embassy
7	Dr. Colin Kirk	Head of Office	DFID - UK Department for International Development
8	Mr. Vijay Pillai	Deputy Head of Office - Programmes	DFID - UK Department for International Development
9	Mr. Jean Barbé	Head of Economics and Governance section	EC - European Commission Delegation
10	Mr. Thomas Leeming	Economist	EC - European Commission Delegation
11	Mr. Jean-Baptiste Luciani	Cooperation Attaché	French Embassy
12	Ms. Claudia Lormann Nsengiyumva	Country Director – DED	German Cooperation
13	Mr. Eric Rwabidadi	Field Liaison Officer	IFAD – International Fund for Agriculture Development
14	Mr. Lars Engstrom	Resident Representative	IMF – International Monetary Fund
15	Mr. John Kayembe	Economist	IMF – International Monetary Fund
16	Mr. Masayoshi Ono	Japanese ODA Advisor	JICA - Japan International Cooperation Agency
17	Ms. Kazumi Shimaoka	Rural Development Advisor	JICA - Japan International Cooperation Agency
18	Mr. Nepo Rugemintwaza	National Decentralization Implementation Secretariat	MINALOC - Ministry of Local Government, Good Governance, Community Development and Social Affairs
19	Mr. Ernest Rwamucyo	Director General of Economic Planning	MINECOFIN - Ministry of Finance and Economic Planning
20	Mr. Jean Jacques Nyirubutama	Director, External Finance Unit	MINECOFIN - Ministry of Finance and Economic Planning
21	Ms. Kampeta Sayinzoga	Budget Support Specialist, External Finance Unit	MINECOFIN - Ministry of Finance and Economic Planning
22	Mr. Gianluca Rampolla	Head of Aid Coordination Unit	MINECOFIN - Ministry of Finance

	Full Name	Job Title	Organization
			and Economic Planning
23	Mr. Didier Gakuba	Aid Management Specialist – External Finance Unit	MINECOFIN - Ministry of Finance and Economic Planning
24	Mr. Alex Karangwa	Economist in charge of Bilateral Organizations, External Finance Unit	MINECOFIN - Ministry of Finance and Economic Planning
25	Mr. Robin Ogilvy	ODI Fellow, External Finance Unit	MINECOFIN - Ministry of Finance and Economic Planning
26	Mr. André Habimana	Poverty Reduction	MINECOFIN - Ministry of Finance and Economic Planning
27	Mr. Kareem I. Oweiss	Aid Coordination Associate, EFU/ACU	MINECOFIN - Ministry of Finance and Economic Planning
28	Mr. Dereck Rusagara	ICT Associate, EFU/ACU	MINECOFIN - Ministry of Finance and Economic Planning
29	Mr. Paul Farran	Programme Associate EFU/ACU	MINECOFIN - Ministry of Finance and Economic Planning
30	Ms. Raakhi Odedra	ODI Fellow, Planning Department	MINEDUC - Ministry of Education
31	Mr. Justin Nsengiyumva	Secretary General	MINICOM –Ministry of Commerce, Industry, Investment Promotion, Tourism
32	Ms. Alphonsina Mirembre	Justice Sector Coordination officer	MINIJUST – Ministry of Justice
33	Dr. Ben Karenzi	Secretary General	MINISANTE – Ministry of Health
34	Mr. Vincent Gatwabuyege	Secretary General	MINITERE – Ministry of Lands, Environment, Forestry, Water and Mines
35	Dr. Agnes Binagwaho	Executive Secretary of CNLS	Office of the President
36	Mr. Francis Gatare	NEPAD Special Advisor to the President	Office of the President
37	Mr. John Mutamba	Director of Gender and Women Development	Office of the Prime Minister
38	Mr. Jean Damascene Habimana	Secretary General	Parquet Général de la République
39	Mr. Gertjan Tempelman	Deputy Chief of Mission and Head of Development Cooperation	Royal Netherlands Embassy
40	Mr. Robert-Jan Siegert	Deputy Head of Development Cooperation	Royal Netherlands Embassy
41	Mr. John Bosco Kalisa	Economist	RPSF - Rwanda Private Sector Federation
42	Mr. Matthias Weingart	Country Director	SDC - Swiss Agency for Development and Cooperation

	Full Name	Job Title	Organization
43	Mr. Arne Ström	Head of Mission	Sida - Swedish International Development Co-operation Agency
44	Ms. Anne Gahongayire	Secretary General	Supreme Court
45	Mr. Alain Noudehou	Deputy Resident Representative and Programme Director	UNDP - United Nations Development Programme
46	Mr. Amadou Lamine Diallo	Coordination Officer	UNDP - United Nations Development Programme
47	Ms. Bintou Keita	Representative and UN Resident Coordinator a.i.	UNICEF – United Nations Children's Fund
48	Ms. Valerie Taton	Deputy Representative and Programme Director	UNICEF – United Nations Children's Fund
49	Ms. Irene Zivimwabagabo	Communication Officer	UNIFEM – United Nations Development Fund for Women
50	Mr. Kevin Mullally	Mission Director	USAID - United States Agency for International Development
51	Mr. Christophe Tocco	Supervisory Programme Officer	USAID - United States Agency for International Development
52	Mr. Jeanne d'Arc Kabagema	Family Health Advisor	WHO - World Health Organization